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COMMUNICATION FROM THE COMMISSION TO THE EUROPEAN PARLIAMENT, THE COUNCIL, THE EUROPEAN ECONOMIC AND SOCIAL COMMITTEE AND THE COMMITTEE OF THE REGIONS

[Upgrading the Single Market: More Opportunities for People and Business]

{SWD (2015) xxx}

1. UPGRADING THE SINGLE MARKET

The Single Market is one of Europe's great achievements. In the past 50 years, it has generated new opportunities and economies of scale for European companies that strengthened industrial competitiveness; it has created jobs and offered greater choice at lower prices for consumers; and it has enabled people to live, study and work where they want.

But the EU and the Single Market need to adapt. Europe is facing unprecedented economic and social challenges. The economic and financial crisis has tested our economies and created immense social costs. Unemployment remains stubbornly high across Europe, particularly among the young people who should be the heart of Europe's vitality. Low levels of growth have affected people's confidence in Europe. Inadequate levels of investment and unwarranted obstacles in the product and services markets have hampered productivity and the competitiveness of the European economy. Businesses often feel stifled through out of date and excessively burdensome regulations and unable to find the information that they need.

This is taking place at a time when innovation is creating major new opportunities, but is also challenging traditional business models and established relationships between consumers and business operators. Digital technologies are a key driver behind the overhaul of many industrial sectors, leading to more efficient production and new, innovative business models. Manufacturing and services are increasingly being merged into smart and clean business offers that provide a higher value added for customers.

1.1. A deeper Single Market

The European Commission that came into office in November 2014 is responding to these challenges. It has made increasing jobs, growth and investment its top priority.

Within a month of taking office, the Commission launched its **Investment Plan** for Europe and the European Fund for Strategic Investments. This plan is already up and running and starting to arrest the decline in investment and propel the economic recovery. One of the plan's objectives is to create a better business environment for investment by providing greater regulatory predictability and further reinforcing the Single Market.

In February, the Commission built on this with the European Energy Union, aiming to ensure that Europe's consumers and businesses have access to secure, affordable and climate-friendly energy, and making the Internal Energy Market a reality.

In May, the Commission unveiled a **Digital Single Market Strategy** to meet the challenges of the digital economy. A connected Digital Single Market will improve access for consumers and businesses to online goods and services while creating the right conditions for networks to flourish and maximising the growth potential of Europe's digital economy.

And last month, the Action Plan on building a **Capital Markets Union** was released. It should result in lower costs of borrowing, improved start-up financing and widening the investor base. This will make it easier for Europe's firms to get access to the finance they need to modernise and expand by linking investors with those who need funding. The Capital Markets Union will make the financial system more stable and increase competition.

We need a Europe that is open to the world and a world that is open to Europe. The Commission has redesigned its trade and investment policy to make it more effective, responsible and ambitious in shaping globalisation, and is working hard to secure an ambitious, fair and effective outcome to the **Transatlantic Trade and Investment Partnership**.

Underpinning all this action is the Commission effort to ensure a new start on better regulation, delivering better rules for better results. In many cases, one set of EU rules replaces a patchwork of 28 different national rules, making life easier for citizens and businesses, simplifying the legal framework, reducing regulatory burdens across the single market and increasing regulatory predictability. With our new **Better Regulation** agenda the Commission is focussing on Europe's real priorities.

1.2. A fairer Single Market

The EU must also respond effectively to the concerns of citizens and businesses. They must feel confident that the Single Market is protecting and empowering them.

Citizens need to be confident that their rights as employees are not undercut. To address those concerns, the forthcoming **Labour Mobility package** will support labour mobility, improve the European job mobility portal and the cooperation between employment services. The Commission will at the same time tackle abuse through better coordinated social security systems and a targeted review of the Posted Workers Directive.

Citizens and businesses need to see fairness on tax. It is crucial that companies who benefit from the Single Market are no longer able to exploit differences and loopholes in national tax regimes. The Commission is finalising in-depth investigations on tax rulings in a number of Member States and working to secure quick implementation of the recently adopted Directive on tax rulings. With the recent Action Plan for fair and efficient corporate taxation, it has rolled out an ambitious programme to ensure that taxes are paid where profits are generated.

And citizens need to be confident that increased jobs and growth do not come at the expense of the environment. The planned **Action Plan for the circular economy** will ensure that valuable natural resources are preserved while boosting innovation, competitiveness and job creation in the design, manufacturing, use, repair and recycling of products.

1.3. A new Single Market Strategy based on greater opportunity, encouraging modernisation and ensuring delivery

These measures need to be complemented by a true European Single Market for goods and services.

For all the progress made, too many economically important barriers remain, notably in the area of services. The Commission estimates that the gain as a result of the full and ambitious implementation of the Services Directive would exceed 2.5% of EU GDP¹.

Combined with inadequate enforcement, low levels of cross-border public procurement and lacking political support for structural reforms, these barriers limit the possibilities of businesses and citizens resulting in fewer jobs and unnecessarily high prices.

This is getting in the way of other policies in key areas, such as transport, telecommunications and energy, and makes the EU less attractive for internal and external investments. It stifles innovation and discourages companies from developing new products and services in Europe, from hiring additional staff and from expanding to new markets.

So the Single Market needs to be revived and modernised in a way that improves the functioning of the markets for products and services and guarantees appropriate protection for people. This Strategy aims to do that. It is made up of targeted actions in three key areas:

¹ http://ec.europa.eu/economy_finance/publications/economic_paper/2012/pdf/ecp_456_en.pdf

- Creating opportunities for consumers, professionals and businesses;
- Encouraging and enabling the modernisation and innovation that Europe needs; and
- Ensuring practical delivery that benefits consumers and businesses in their daily lives.

Its focus is on practical measures helping SMEs and start-ups to grow and expand, promoting innovation, unlocking investments and empowering consumers. These measures complement a number of sectoral strategies and initiatives. They are underpinned by economic evidence, with the focus being on the economically most important obstacles. The legislative actions will be subject to further impact assessment work, which will then be the basis for the Commission's final decisions.

2. CREATING OPPORTUNITIES FOR CONSUMERS AND BUSINESSES

2.1. Enabling the balanced development of the collaborative economy

The way many services and assets are provided and consumed is rapidly changing: the collaborative economy, a complex ecosystem of on-demand services and temporary use of assets based on exchanges via online platforms, is developing at a fast pace. The collaborative economy leads to greater choice and lower prices for consumers and provides growth opportunities for innovative start-ups and existing European companies, both in their home country and across borders. It also increases employment and benefits employees by allowing for more flexible schedules, from non professional microjobs to part-time entrepreneurship. Unused resources can be put into circulation, thereby increasing productivity and sustainability.

According to a recent study², the five main sharing sectors (peer-to-peer finance, online staffing, peer-to-peer accommodation, car sharing and music video streaming) have the potential to increase global revenues from around US\$15 billion now to US\$335 billion by 2025. A third of European consumers say that they will take part in the collaborative economy³.

However, the emergence of new business models often impacts existing markets, creating tensions with existing goods and service providers. Both sides complain of regulatory uncertainty over the application of rules on consumer protection, taxation, licensing, social security and employment. Hasty or inadequate regulatory responses by Member States to these challenges risk creating market fragmentation.

Such difficulties and uncertainty need to be addressed through a clear and adequate regulatory environment that allows the development of collaborative economy entrepreneurship, while protecting workers, consumers and other public interests and while ensuring that no unnecessary regulatory hurdles are imposed on existing and new market operators, whichever business model they use.

The Digital Single Market Strategy has already launched work to analyse the role of platforms, including in the collaborative economy. This initiative will be complemented by other cross-sector studies and active engagement with market operators, consumers and public authorities⁴.

² Ref

³ Ref

⁴ A public consultation on the regulatory environment for platforms, online intermediaries, data and cloud computing and the collaborative economy has been launched in September

Building on this work, the Commission will issue guidance on how EU law applies to collaborative economy business models and relevant provisions of national law. This guidance will be based on the Services Directive, E-Commerce Directive, European consumer legislation, as well as on relevant treaty provisions. It will consider international best practice and should help Member States and market operators to better understand the applicable rules. It will also guide the Commission's enforcement action to ensure that national law does not hinder the development of the collaborative economy in an unjustified manner. The Commission will also assess whether and how any regulatory gaps need to be addressed. It will develop a monitoring framework helping to track the development of the collaborative economy at national, local, sector and firm level.

Actions: The Commission will develop a European agenda for the collaborative economy, including guidance on how existing EU law applies to collaborative economy business models. It will assess possible regulatory gaps and monitor the development of the collaborative economy.

2.2. Helping SMEs and start-ups to grow

SMEs are the backbone of the European economy. Yet far too many obstacles remain for SMEs, start-ups and young entrepreneurs looking to access the Single Market. Many SMEs cater for a local or regional market. Few consider the EU their home market and set out with pan-European ambition. This limits innovation and job creation.

In particular, they complain about:

- The complexity of VAT regulations;
- Uncertainties over company law;
- Understanding and complying with regulatory requirements;
- Access to finance;
- Fear of punitive bankruptcy laws;
- Barriers to innovation.

The Commission is determined to address key difficulties that SMEs, and start-ups in particular, are facing in all phases of their lifecycle.

Many entrepreneurs complain about the **complexity of VAT regulations** when looking to operate cross-border. In the Digital Single Market strategy, the Commission announced a legislative VAT simplification measure to help in particular small e-commerce businesses operate cross-border. In addition, the Commission will bring forward an Action Plan for an efficient and fraud-proof definitive VAT system, which will place particular emphasis on the manageability of VAT requirements for small companies first encountering challenges linked to cross-border trading.

Uncertainties surrounding company law also get in the way. To reduce the costs of company registration and simplify procedures, the Commission's Single Member Company proposal should be adopted by the co-legislators without delay. Building on this initiative, but without harmonising any particular type of company, the Commission will consider further ways of achieving less burdensome rules to set up a company in Europe, promoting digital and easy registration, certification and acquision of relevant licenses and permits. In the light of the great difficulties which in particular small companies face in terms of their cross-border operations, the Commission will also examine the need to update the existing rules on cross-border mergers and the possibility to complement them with a procedure for cross-border divisions. This could make it easier for SMEs to choose their preferred business strategy and

better adapt to changing market conditions, without weakening social and employment protections.

Start-ups also find it difficult to **identify and meet regulatory requirements**. Member States have been working on the creation of 'one-stop-shops' able to provide information on all regulatory requirements which anyone starting a business in any sector of the economy will encounter. The Commission will launch a European Pact for start-ups to engage all relevant players, including entrepreneurs, start-up communities, and regional and national authorities, with the aim of improving the environment for start-ups in Europe. As part of that initiative, it will organise a public consultation to get the ideas of entrepreneurs. It will then ask the 'RE-FIT Platform' to provide its views on the resulting policy measures to inform its decisions. It will examine with stakeholders how the Single Digital Gateway, initiated as part of the Digital Single Market Strategy, can best address the requirements of start-ups. Together with the participants of the Pact, the Commission will develop specific features for the Gateway to facilitate the cross-border operations of start-up companies and help them to scale up across Europe.

SMEs and start-ups also find it difficult to secure funding. SMEs have already been placed at the heart of the European Fund for Strategic Investment (EFSI). A quarter of the EFSI guarantee will be used to support innovative SMEs and ensure more and faster access to finance for start-ups⁶. In addition, the Capital Markets Union is taking forward measures in support of venture capital and risk capital financing in the EU. Several EU funding programmes, such as Horizon 2020, COSME and the European Structural Investment Funds (ESIF), include initiatives supporting SMEs and start-ups⁷. EU programmes also finance advice and support for SMEs and start-ups for their funding options and cross-border operations⁸. The Commission will **re-direct COSME funds** to information campaigns targeting young innovative SMEs to encourage them to expand cross-border and make use of the possibilities.

The effects of **bankruptcy** also deter young people from entrepreneurial activity. The fear of the social stigma, legal consequences and the inability to pay off debts is stronger in Europe than in many other parts of the world. It constitutes an important disincentive for entrepreneurs to start up a business, even if evidence shows that entrepreneurs who failed once have better chances to succeed the second time. Entrepreneurs need to know that they will have a **second chance**. Building on existing work⁹, the Commission will support *bona fide* entrepreneurs and propose legislation to ensure that Member States provide a regulatory environment that is able to accommodate failure without dissuading entrepreneurs from trying new ideas.

There are also barriers to innovation. The Commission Better Regulation framework sets out the tool needed to assess the possible impacts on innovation of new policy proposal and to

⁵ http://ec.europa.eu/smart-regulation/better_regulation/key_docs_en.htm

⁶ [For ECFIN/GROW to add examples; EFSI/InnovFin has a strong risk finance aspect for innovation, in part due to the link to Horizon 2020. The SME Initiative (ESIF and Horizon 2020/COSME) via the EIB Group provides uncapped guarantees for loans to SMEs and small midcaps; ESIF also supports a great number of incubators and is trying to motivate regions to cooperate across Europe in investing for smart specialisation and into KETs.]

⁷ These initiatives help leverage finance for companies through loan guarantees and risk finance in collaboration with the EIB Group. Their aim is to assist the establishment and expansion of innovative start-ups and SMEs by de-risking private investment and creating a more enabling ecosystem. This includes support to incubators at regional level and the strategic cross-border connection of value chains in priority in the context of smart specialisation

⁸ for example via the Enterprise Europe Network

⁹ Commission Recommendation of 12 March 2014 on a new approach to business failure and insolvency

identify existing barriers and possible ways to remove them. The Commission will ask the REFIT platform to consult widely on the existence and possible removal of barriers to innovation and then make concrete suggestions for its consideration. In this context, the Comission will also seek to identify innovative markets where innovative regulatory approaches, such as temporary licences or exceptions to a rule, could be piloted to verify the feasibility and sustainability of innovative solutions and their ability to contribute to stimulating investment and hence job creation.

Europe would also benefit from **attracting** more **innovators** from the rest of the world. The possible extension of the advantages of the Blue Card Directive to entrepreneurs announced in the Migration Agenda¹⁰, combined with a support scheme to ensure that entrepreneurs have access to a platform of services to facilitate their life¹¹, could make Europe a more attractive destination for third-country innovators and thus favour the creation of start-ups in Europe¹².

Actions: The Commission will propose a number of initiatives to help start-ups. It will propose measures to address fear of failure and make sure that entrepreneurs have a second chance. It will aim to further remove administrative burdens to the start and scaling-up of operations, including through initiatives to facilitate company creation and cross-border mergers and divisions. The Commission will launch a European Pact for start-ups, to initiate a broad assessment of requirements for start-ups and ways to reduce such requirements and, where this is not possible, to facilitate compliance. This will include the development of specific features for the Single Digital Gateway to facilitate cross-border operations of firms, in particular of start-up companies. The Commission will use COSME funds to provide targeted information to encourage young innovative SMEs to expand cross-border and make use of the possibilities offered by the Single Market. Through the Investment Plan and the Capital Markets Union, the Commission will ease access to finance for entrepreuners in Europe. The Commission will ask the REFIT platform to consult widely on the existence and possible removal of barriers to innovation and then make concrete suggestions for its consideration. Finally, the Commission will take a series of measures to help attract innovators, such as the possible extension of the Blue Card Directive to entrepreneurs.

2.3. Making the market without borders for services a practical reality

The 2006 Services Directive led to a welcome modernisation of the economy across a variety of sectors. Member States adopted more than a thousand measures abolishing unjustified barriers for businesses and professionals.

Despite this, businesses and professionals still face too many difficulties operating across borders. They are hindered by differing – and sometimes inconsistent – regulation of professions and reserved activities across the EU, unnecessary regulatory barriers to the provision of services and a lack of clarity and predictability in certain key sectors for those who want to provide a service in other Member States.

^{10 [}reference]

[[]Reference to RTD initiative that may accompany the Blue Card extension- for RTD]

¹² Third-country entrepreneurs have a high potential to provide innovation and job creation. OECD (2011) figures show that third-country migrants are more likely to start a new business (13.5 % self-employed versus 12.6 % for natives) and contribute to job creation (foreign-born self-employed people who own a small or medium firm create between 1.4 and 2.1 additional jobs). [For ECFIN and GROW to provide comments on this]

Addressing the most problematic restrictions would have a positive impact on entrepreneurship and employment, lead to lower prices and a more effective resource allocation in Europe. This means acting on both professions and service provision.

Professional services generated 9% of EU GDP and regulated professions accounted for around 20% of the EU labour force¹³. Professional services are strongly connected with other sectors both as users of other sectors' input and as inputs into the production process of other sectors¹⁴. A more competitive and efficient professional services sector would therefore help the economy as a whole¹⁵.

Europe counts today over 5000 regulated professions¹⁶, involving over 50 million citizens. Whilst regulations on the access and exercise of these professions were designed to protect both public interest and the beneficiary of the service provided, many of these regulations are now disproportionate and create unnecessary regulatory obstacles to the mobility of professionals, lowering productivity.

Recent studies¹⁷ show that reforms implemented by a number of Member States to further open regulated professions led to job creation and better prices for consumers¹⁸.

At EU level, the Services Directive prohibits a number of regulations and requires Member States to evaluate whether others are justified and proportionate. The Professional Qualifications Directive¹⁹ aims to facilitate the mobility of professionals across the European Union, provides the legislative framework to facilitate the mutual recognition of professional qualifications and organises a process between Member States and the Commission to evaluate national regulation of professions. In recent years, Member States have engaged in a reform process that has relaxed or eliminated a number of regulatory barriers²⁰.

However, the mutual evaluation exercise undertaken in the last two years further to the revision of the Professional Qualifications Directive has shown that regulation of similar professions varies substantially between Member States, as do reserves of activities²¹.

¹³ Measuring the prevalence of occupational regulation, a survey and a study contracted by the Commission in 2014, 2015, publication forthcoming

¹⁴ Canton E., Ciriaci D. and Solera I., "The Economic Impact of Professional Services Liberalisation", European Economy, Economic Papers 533, 2014

¹⁶ European Database of Regulated Professions

http://ec.europa.eu/internal_market/qualifications/regprof/index.cfm?fuseaction=home.home

¹⁷ Koumenta M., Amy Humphris A., "The Effects of Occupational Licensing on Employment, Skills and Quality: A Case Study of Two Occupations in the UK", Queen Mary University of London; Pagliero M., "The effects of recent reforms liberalising regulated professions in Italy", University of Turin & Carlo Alberto College; Athanassiou E., Kanellopoulos N., Karagiannis R., Kotsi A., "The effects of liberalisation of professional requirements in Greece", Centre for Planning and Economic Research (KEPE), Athens, Rostam-Afschar D., "Regulatory Effects of the Amendment to the HwO in 2004 in German Craftsmanship", Free University Berlin and German Institute for Economic Research (DIW Berlin) - studies contracted by the European Commission in 2014, publication forthcoming

publication forthcoming ¹⁸ for example of services of legal professions, accountants, tax consultants, real estate agents and physiotherapists as well as more innovative services. See Athanassiou E. et al, ibid, study contracted by the European Commission in 2014, publication forthcoming

¹⁹ Reference

²⁰ For example, most compulsory tariffs seem to have been abolished and replaced by market prices.

²¹ Justification and proportionality considerations differ for one and the same activity with some Member States stating clearly the ability to rely on the functioning of the market and general legislation such as on consumer protection whereas others argue for stringent professional regulation

The Commission will therefore propose, through periodic guidance, specific actions to improve access to, and the exercise of, regulated professions at a national level and across the EU. These actions will identify concrete reform needs for specific Member States²². This exercise will consider all issues related to the access and exercise of regulated professions.

In a first phase, the focus will be on selected professions in priority sectors²³. In a second phase, the reforms will be evaluated and the remaining barriers will be addressed²⁴. As appropriate, according to the Member State and subject to an individualised prioritisation assessment, reform priorities will be taken up in the European Semester process.

The Commission will also define an analytical framework for Member States to use when reviewing existing professional regulations or proposing new ones. This framework will contain a methodology for comprehensive proportionality assessments of professional regulations. Member States will need to demonstrate that public interest objectives cannot be achieved through means other than limiting access to or constricting conduct in the professional activities in question²⁵.

Finally, the mutual evaluation exercise will also help modernise the legal framework in this area by addressing problems from differing legal form, shareholding requirements and multidisciplinary restrictions applicable to certain business services. The Commission will propose, possibly as part of the service passport initiative, legislative action to address regulatory barriers such as diverging legal form, shareholding requirements and multidisciplinary restrictions in key business services.

On services more widely access to reliable information on applicable requirements, notably for cross-border service providers, is often a key barrier. Construction services providers are sometimes equally confronted with certain requirements relating to their organisation in the home State that make offering their services cross border excessively difficult. Insurance requirements are sometimes difficult to comply with for business service sectors and construction service providers and may need to be addressed.

A legislative initiative will therefore be proposed for cross-border service providers, in particular for the construction and business services sectors. Under this initiative, harmonised forms would enable service providers to notify to host countries, in one place, all information required under the legislation of that country for the service provider to be able to provide services across borders in that country. This will ensure that businesses have full certainty on the requirements applicable in each Member State in key areas²⁶ for the cross-border service provision of services. It will also provide additional certainty for consumers. These requirements will include notifications on posted workers, professional qualifications and other requirements to the extent they are compatible with Article 16 of the Services Directive²⁷.

This will enhance the cooperation between home and host Member States in supporting service providers going cross-border. Upon request, the authorities of the home Member State

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²² Based on the ongoing process of mutual evaluation, academic studies, a large scale survey and the updated database of regulated professions
²³ E.g. civil engineers, architects, accountants, lawyers, real estate agents, tourist guides and patent agents

²⁴ based on reports to be submitted by Member States every two years

²⁵ Similar frameworks are about to be implemented by the UK and Netherlands

²⁶ In full compliance with the existing EU legal framework

²⁷ Although it is related to issues covered by the Services Directive or the Posted Workers Enforcement Directive, the passport will not alter the content of these Directives, nor eliminate the fact that access to activities is reserved to individual professionals holding the necessary professional qualification

will issue a services passport to help them demonstrate that they satisfy the requirements applicable to them in the Member State where they want to provide their service²⁸.

In parallel and in line with the "once only" principle, the services passport will eliminate the need for multiple requests for information and documentation already provided to the home Member State, through the creation of a common electronic repository of documents by the home country administration upon the request of a service provider. In combination, the harmonised notification form and the electronic document repository would ease compliance with existing ex-ante notification and control requirements.

Actions: The Commission will launch a legislative initiative introducing a services passport with a harmonised notification form and an electronic document repository to increase certainty and reduce barriers for service providers who seek access to other EU markets in order to expand their activities. It will further improve access to professional services at national and EU level by issuing periodic guidance that identifies concrete reform needs for specific Member States and professions that have unjustified regulations. The Commission will also propose an analytical framework for Member States to use when reviewing existing regulations or proposing additional ones. Finally, the Commission will propose legislative action to address regulatory barriers such as diverging legal form and shareholding requirements as well as multidisciplinary restrictions for key business services. The Commission will monitor market developments in connection with insurance requirements for business and construction service providers.

2.4. Addressing restrictions in the retail sector

Retail and wholesale activities are one of the largest services sectors in Europe, accounting for 9.6% of value added and 13.1% of total employment in 2012. From 2010 to 2012, productivity growth in the sector was flat in the EU compared to a growth of 3.9% in the US. Recent studies²⁹ conclude that restrictive regulations create significant barriers to entry, leading to fewer new outlet openings for most store formats, hampering competition and leading to higher prices for consumers. Even with the development of e-commerce, this will remain a problem because a physical presence is important to build consumer trust and confidence.

The responsibility to regulate the establishment and operation of the retail sector lies primarily with Member States. Regional and local rules also tend to play an important role. To comply with the fundamental freedom of establishment, these regulations must however be justified by public policy objectives such as environmental protection, town and country planning or consumer protection. They must be appropriate and proportionate to the objectives pursued. The peer review³⁰ on retail establishment showed that retailers face disproportionate and inappropriate establishment conditions and procedures.

Member States have a margin of discretion in regulating the retail sector, but must not unduly restrict the Single Market freedoms. They should assess and modernise their retail markets, taking inspiration from well-functioning and less disruptive solutions developed in other Member States.

²⁸ The Member State where a service provider wants to provide its services will remain responsible for defining these requirements, as long as they are in compliance with the relevant provisions of EU law

³⁰ The peer review of the regulatory frameworks applicable to retail establishment was carried out throughout 2014-2015

The Commission will therefore set out best practices on retail establishment and operational restrictions in the Single Market, in full respect of the subsidiarity principle and of legitimate public policy objectives pursued by Member States. In doing so, the Commission will support Member States in giving consumers the choice they deserve. As such, the initiative will also provide guidance about the Commission's priority setting for enforcement action with respect to restrictions in the retail sector.

Actions: The Commission will set out best practices to facilitate retail establishment and reduce operational restrictions in the Single Market. These will provide guidance for Member State reforms and priority setting for enforcement policy in the retail sector.

2.5. Preventing unjustified discrimination against consumers and entrepreneurs

With the rise of online trade and increased travel between Member States, business opportunities for entrepreneurs and consumers' access to goods and services have soared.

Yet, too often they find themselves discriminated against on the basis of their nationality or place of residence. The Commission and European Consumer Centres regularly receive complaints from consumers who find themselves refused access to cheaper websites, offers or discounts. They are often faced with unreasonably higher prices or have difficulties to obtain the same service as local customers. Such practices concern a vast array of services and goods, ranging from amusement park tickets to utilities' rates and billing options.

While different access, prices or sales conditions can in some instances be the result of objective differences in terms of delivery costs or justified legal requirements, they are often motivated by deliberate market fragmentation strategies on a territorial basis.

This goes against the very idea of the Single Market. It leads to lower consumer trust and greater reluctance to shop cross-border. The lost opportunities for businesses and for the European economy go far beyond the individual purchase from which the individual trader may pocket higher profits.

Article 20 of the Services Directive³¹ already prohibits all types of unjustified territorial restrictions³², but sets only high level principles which have not prevented discriminatory practices on the ground. In line with the Conclusions of the European Council of June 2015³³, it is therefore time to take effective action and develop concrete rules against unjustified discrimination based on the nationality or place of residence of market participants.

In its Strategy for a Digital Single Market³⁴, the Commission has already announced legislative proposals to end unjustified geoblocking. As part of its broader efforts for a fairer Single Market, the Commission aims to fight comprehensively all forms of unjustified discriminatory treatment for purchasers based in different Member States, irrespective if they are applied

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³¹ Ref Directive 2006/123/EC

³² European companies offer their goods and services throughout the EU. They cannot be subject to different treatment because of their nationality, place of establishment or location. In the same way, discrimination of consumers on the basis of their nationality, residence or location can have no place in a true European Single Market. Only objective and verifiable circumstances may justify applying different prices and conditions to customers just because they happen to live in a different Member State

33 The June 2015 European Council Conclusions call on the Commission to take action to "remove the remaining"

barriers to the free circulation of goods and services sold online and tackle unjustified discrimination on the grounds of geographic location" Ref

in direct sale or via distribution channels and regardless of the way they take place and the technology used.

In September, the Commission launched a public consultation on geo-blocking and other geographically-based restrictions when shopping and accessing information in the EU³⁵. Its outcome will provide important insights for the Commission's forthcoming legislative proposals. Such proposals will address geo-blocking and other forms of discriminations by market operators on grounds of residence or nationality. They must go hand in hand with strengthened enforcement in each Member State, which, as announced in the Digital Single Market Strategy, will be further enhanced by the reform of the Consumer Protection Cooperation Regulation³⁶.

Actions: In line with its geo-blocking initiative in the Digital Single Market Strategy and as part of a comprehensive approach to further increase fairness in the Single Market, the Commission will take measures – both legislative and enforcement actions – to fight unjustified different treatment of customers on the basis of residence or nationality in terms of access, prices, or other sales conditions by: identifying and banning specific forms of residence-based discrimination not grounded on objective and verifiable factors; making it easier for consumers and consumer associations to know if and how there is discrimination, including through transparency tools; and improving enforcement by national authorities through the reform of the Consumer Protection Cooperation Regulation.

3. ENCOURAGING MODERNISATION AND INNOVATION

3.1. Modernising our standards system

Standards are crucial for innovation and progress in the Single Market: they increase safety, interoperability and competition and help eliminate trade barriers. They are essential for European competitiveness. Over the past decades, the European Standardisation System has greatly contributed to this success. A recent study from the UK³⁷ shows that the use of standards contributed over 28% to UK productivity growth, while the benefit to companies generally from the use of standards is valued at up to 5% of their annual turnover. The success has been possible due to a unique public private partnership between the European regulator and European standardisation community.

But the standardisation process faces challenges from the changing nature of the economy and diversification of business models, the ever increasing role of information and communication technology (ICT), the growing importance of services, and the emergence of 'servitisation' where goods and services are provided together in a package.

The European Standardisation System needs to be up to these challenges, producing timely and market-driven standards in an inclusive way and reinforcing the European leadership in standards. European standards need to support EU policies and for digital innovations, they need to offer increased security and interoperability³⁸.

³⁵ Add link

³⁶ Ref

³⁷ Ref

³⁸ Cf. in this context also the Digital Single Market Strategy initiatives of a Priority ICT Standards Plan and the review of the European Interoperability Framework

This means modernising the existing partnership. The Commission will therefore propose a new "European Pact on Standardisation" between the Commission, the industry, European Standardisation Organisations (ESOs) and the standardisation community in general. The Pact will aim to speed up and better prioritise standard setting across the board. Following discussion with the stakeholders involved, the Pact could be concluded in early 2016.

In addition, there remains significant untapped potential from the development and use of voluntary European service standards to address servitisation and deliver an integrated European services market³⁹. Such standards could reduce costs and market fragmentation yet currently account for only 2% of all EU standards. Drawing on the successful experience acquired for products, the Commission will issue dedicated guidance, exploring the issues, including ensuring that such standards are demand-led and adopted where they are most needed.

Actions: To modernise our standardisation system, the Commission will propose and conclude a "European Pact on Standardisation" with the European standardisation community. It will also issue dedicated guidance on service standardisation, to give businesses and consumers confidence in cross-border services and enhance cross-border trade.

3.2. More transparent, efficient and accountable public procurement

Public procurement represents around 19% of EU GDP, with over EUR 2.3 trillion being spent each year by public authorities and utilities. In 2014, the EU adopted a a major overhaul of the EU procurement framework, simplifying procedures, making the rules more flexible and adapting them to better serve other public sector policies, in particular innovation. This was aimed at making public procurement more efficient and strategic, respecting the principles of transparency and competition to the benefit of both public purchasers and economic operators, in particular SMEs.

But the EU could and must go further. Procurement is still often carried out without the necessary business skills, technical knowledge or procedural understanding, leading to undercompliance and negative consequences for both businesses and taxpayers.

A key challenge is the lack of available data and analytical tools that would allow problems or irregularities to be prevented or detected. As regards large-scale infrastructure projects. In particular for large-scale infrastructure projects the complexity and duration of the procurement process also often lead to delays. Nine out of ten large-scale infrastructure projects do not go according to plan: cost over-runs of up to 50% are common. Delays are also common in all stages of the process, from planning to project implementation and contract execution.

Based on available data, projects over EUR 700 million generally take substantially longer to contract than other procedures⁴⁰ and the reason is not longer time to tender. If the average duration of a typical procedure, from the dispatch of the invitation to tender to the award of the contract, is three and a half months, for large-scale infrastructure projects it is approximately 25 months, going to 35 months for negotiated procedures. However, the time the tenderer has to submit a proposal is often similar to a lower value procedure.

The Commission will therefore take a number of initiatives. It will seek to facilitate the collection, consolidation, management and analysis of procurement data, supporting Member

³⁹ As discussed in 2.5 above

⁴⁰ The duration for the large-scale projects is calculated based on TED data for contracts awarded between 2010-2014, the calculations for a typical project come from European Commission, 'Impact and Effectiveness of EU Public Procurement Law', Staff Working Paper, 2011

States' efforts towards better governance in public procurement. Building on the policies already in place, such as eProcurement, the Commission will foster the development of tools for improved data quality and availability by streamlining existing data gathering mechanisms and supporting the creation of contract registers. It will also promote the development of data analytics tools, in particular to detect anomalies in the procurement process.

The Commission will also seek to improve the effectiveness, efficiency and transparency of the procurement remedies system under the Remedies Directives⁴¹. These Directives aim at ensuring that procurement decisions may be reviewed effectively and as rapidly as possible. Review procedures are available in all Member States and are widely used by economic operators. However, the way in which national review systems operates can vary considerably, in particular the length of the procedure. There are also significant differences in the level of the fees and litigation costs. Finally, data on complaints are not collected in a structured manner.

The Commission will therefore encourage first instance review bodies to cooperate and network to improve the exchange of information and best practices. Particular attention will be paid to the strengthening of the specialised first instance administrative review bodies. The Commission will also improve the monitoring of effectiveness of the national review systems through regular assessement, including through the Single Market Scoreboard. This will be complemented by a REFIT evaluation report of the Remedies Directives.

In addition, the Commission will offer Member States the possibility to receive assistance and advice on the legality of the procurement aspects of the projects they intend to launch. Such assistance will be based on a voluntary *ex ante* assessment mechanism for infrastructure projects of European interest whose total value equals or exceeds EUR 700 million.

A specific procedure will be developed to allow procurement authorities to obtain a Commission opinion on the compatibility of the envisaged tender procedure with EU procurement rules on the basis of the notification of the project. This notification should include information on the project, together with any relevant documents, including the draft tender documents. The Commission will deliver its opinion within a timeframe which should in principle not exceed three months following the notification of the project. It will take stock of this experience in due time to see whether it is delivering according to needs and expectations.

Actions: The Commission will set up a voluntary ex ante assessment mechanism of the procurement aspects of certain large-scale infrastructure projects of European interest. It will encourage Member States to improve the review of procurement decisions by promoting networking between first instance review bodies, providing special legal and technical assistance to Member States willing to create or strengthen specialised first instance administrative review bodies and improving the monitoring of effectiveness by regular assessment including through the Single Market Scoreboard. The Commission will work with Member States to improve the transparency and quality of national procurement systems, by the establishment of contract registers covering the whole life cycle of contracts, and by supporting the development and deployment of a data analytics and anomaly-detection tool to better uncover existing or prospective procurement irregularities.

3.3. Consolidating Europe's intellectual property framework

Intellectual property-intensive sectors account for 39% of GDP and for 35% of jobs in the EU and are a force for innovation. There has been great progress with regard to Intellectual Prop-

⁴¹ Ref

erty protection in the European Union, particularly through the recent adoption of the Unitary Patent system⁴² and the modernisation of the trademark acquis.

The Unitary Patent system will play an essential role in enabling innovation⁴³ in the participating Member States⁴⁴. Europe is now on the cusp of putting this patent into force and establishing the European patent specialised court for which the industry has been calling for decades. However, the key challenge now is to get the end-game right, including addressing uncertainties over how the Unitary Patent will work together with national patents and national supplementary protection certificates (SPC) and the possible creation of unitary SPC protection.

The supplementary protection certificate is critical for producers of pharmaceuticals, medical equipment, animal health products and crop treatment products, but also for new sectors that can be expected to be subject to market authorisation for their products.

A unitary SPC would bring maximum certainty to industries whose products are subject to regulated market authorisations. More specifically, a unitary SPC would improve transparency⁴⁵ and certainty regarding medicines' protection throughout the Single Market. This would make it easier both for manufacturers of novel and generic/biosimilar medicines to invest, and for Member States to optimise their health budgets, resulting in an improvement of patients' access to medicines.

To strengthen EU-based manufacturing and competitiveness in industry sectors whose products are subject to regulated market authorisations, the Commission will explore a recalibration of certain aspects of patent and SPC protection. An SPC manufacturing waiver could allow the EU generic and biosimilar medicines industries to create up to 67,000 high-tech jobs in the EU and many new companies, which could generate in excess of EUR3.3 billion to the EU economy⁴⁶. An update of the scope of the EU patent research exemption would allow, inter alia, a smooth supply of active pharmaceutical ingredients throughout the Single Market.

The EU and its Member States also need to step up their support for SMEs to be able to take full advantage of protecting their investments. A recent OHIM study has shown that only 9% of SMEs in Europe own intellectual property rights, but that on average those SMEs that do own such rights generate 32% more revenue per employee than those that do not 47. As a follow up to the Action Plan on the enforcement of IPR, the Commission will help smaller firms to more effectively secure, manage and enforce intellectual property rights by better coordinating information availability and financial assistance programmes. The Commission will

⁴² The unitary patent is a legal title that will provide uniform protection across the EU on a one-stop-shop basis, providing huge cost advantages and reducing administrative burdens. The package will also set up a Unified Patent Court that will offer a single, specialised patent jurisdiction

⁴³ The full implementation of the Unitary Patent will lead to a gain of 0.25% in EU GDP. The potential gains for individual Member States vary, but could to over 1% of GDP for certain Member States

⁴⁴ On 30/9/2015, the Commission adopted a Decision confirming the participation of Italy in the enhanced cooperation on unitary patent protection in the EU. This has brought the total number of participating Member States to 26, with Croatia and Spain not participating

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⁴⁵ The Commission has imposed fines for the abuse of a dominant position consisting in the misuse of regulatory and SPC procedures (AstraZeneca case). This misuse of SPC procedures was possible due to the existing fragmentation of 28 SPC national procedures in the EU

⁴⁶ Vanda Vicente and Sergio Simoes, 2014, Manufacturing and export provisions: Impact on the competitiveness of European pharmaceutical manufacturers and on the creation of jobs in Europe.

⁴⁷ Office for Harmonization in the Internal Market, 'Intellectual property rights and firm performance in Europe: an economic analysis', Firm-Level Analysis Report, 2015

also take work forward on how to make the most of Europe's traditional know-how and follow up the public consultation on the protection of non-agricultural geographical indications.

Finally, as announced in the Digital Single Market Strategy for Europe, the Commission will review the IPR enforcement framework, to respond to the increasingly cross-border nature of infringements, privileging a "follow the money" approach to deprive commercial-scale infringers of their revenue flows, since it is these IPR infringements that do the most harm to the EU economy. In line with the objectives of this Strategy, specific attention will be paid to SMEs, with a view to assisting them to enforce their IP rights.

Actions: The Commission will come forward with initiatives to consolidate and modernise the intellectual property framework, including measures to support the use of intellectual property by SMEs. On foot of stakeholder consultations, it will consider – and as appropriate bring forward – further measures to improve the patent system in Europe, notably for pharmaceutical and other industries whose products are subject to regulated market authorisations. As announced under the Digital Single Market Strategy, it will review the EU intellectual property enforcement framework, supporting a "follow the money" approach to commercial-scale infringements.

4. Ensuring practical delivery

4.1. A culture of compliance and smart enforcement

Effective compliance is essential to delivering the opportunities and benefits of the Single Market. Since 2005, over 4,000 infringement proceedings have been launched on goods, services, public procurement and intellectual property. In mid-2015, around 750 infringement proceedings were pending in the area of the Single Market. On average, national administrations, with the help of the Commission, need almost 30 months to resolve an infringement proceeding. In addition, many citizens and companies are still unaware of their possibilities to have their rights respected. All this weakens the Single Market and lowers citizens' confidence. This needs to change.

Changing this means pursuing a holistic approach covering all stages of policy making from policy design to implementation to information, in line with the Better Regulation approach. This includes better integration of evaluation and enforcement aspects in policy design, better assistance to Member States in the implementation of Single Market rules and a more coherent, flexible and efficient enforcement policy aimed at improving the overall compliance with Single Market rules and EU law more generally. The Commission is determined to bring this about.

To deliver this, the Commission is relying on its Better Regulation guidelines and promoting an enhanced partnership with Member States through a number of initiatives, such as implementation plans for new major legislation; compliance dialogues with each Member State on a yearly basis; and using a comprehensive array of compliance-promoting tools⁴⁸. The Commission will step up its efforts in carrying out systematic compliance checks of national legislation. It will also seek to develop a data analytics tool, which could help to better detect non-compliance.

⁴⁸ Networks and experts committee meetings, guidelines, etc.

The Commission will also define and apply sectorial strategies to streamline the monitoring system of the application of EU law. Following the 2012 Communication on Better Governance for the Single Market, a number of enforcement measures have been taken to make swift progress on key areas for growth. This strategy has delivered some positive results. Based on the lessons learned from this exercise, the Commission will reflect on the possibility to further expand the scope of sectors subject to these measures.

The Commission will in particular propose a legislative initiative for a Single Market market information tool, allowing it to collect information from selected market players. The ability to obtain timely, comprehensive, reliable and unbiaised quantitative and qualitative information from selected market players will improve the Commission's ability to monitor and enforce EU rules in priority areas and to propose improvements where evaluation shows that enforcement deficits are due to flaws in the relevant sectoral legislation. This new tool would only be used once a proper screening of all available information has been conducted, showing the need to gather directly from market players comprehensive and reliable information on companies' market behaviour, and having regard to best practice vis-à-vis Member States' existing practices affecting the proper functioning of the Single Market. On the basis of this, it will publish a report, taking into account the confidential nature of some of the information collected. The new market information tool will help the Commission to better target its cooperation with Member States, reinforce the basis for infringement action and also help determine where regulatory solutions are needed.

Together with Member States, the Commission will also strengthen and streamline the existing Single Market problem-solving tools such as SOLVIT⁴⁹ and Your Europe. Problems are best resolved early and atnational level. In particular, it will consider giving appropriate follow-up to recurrent or structural cases that could not be resolved through SOLVIT. It will also act to improve citizens' and companies' awareness of their rights and the use of national redress mechanisms, including through the Single Digital Gateway.

Actions: The Commission will apply a smart enforcement strategy, including sectoral strategies. It will propose a legislative initiative allowing it to collect reliable information directly from selected market players, with a view to safeguarding and improving the functioning of the Single Market. It will further deepen its partnership with Member States through implementation plans for new major legislation, compliance dialogues organized on a yearly basis with each Member State and the possible development of a data analytics tool to improve the monitoring of Single Market legislation. Finally, the Commission will strengthen and streamline the Single Market problem-soving tools, including the SOLVIT network, and promote awareness of citizens and companies about their rights.

4.2. Improving the delivery of the Services Directive by reforming the notification procedure

To ensure that all new regulatory measures imposed by Member States are non-discriminatory, justified by public interest objectives, and proportionate, the Services Directive obliges Member States to notify the Commission of new regulatory measures affecting services.

⁴⁹ SOLVIT is a service provided by the national administration in each EU country and in Iceland, Liechtenstein and Norway. It aims to find solutions within 10 weeks – starting on the day a case is taken on by the SOLVIT centre in the country where the problem occurred

Yet despite this, there are still a multitude of varying national rules and regulations and the notification procedure is often not respected. Seven Member States have never notified any new regulations since the entry into force of the Services Directive in 2009. Five Member States have only notified very few new regulations. In contrast, other Member States have sent a large number of notifications.

In addition, the possibility for the Commission or other Member States to effectively intervene is severely limited by the fact that Member States mostly notify final laws instead of draft laws⁵⁰.

Moreover, the notifications are not transparent: affected consumers and businesses have no access and can only react by complaining at a later stage when they are already suffering from the regulatory burden and additional costs. This clearly contrasts to the Transparency Directive⁵¹, which offers transparency to stakeholders in the field of goods and information society services and which has an impressive track record in avoiding harmful regulatory measures⁵².

Finally, the existing notification framework does not provide for an in-depth proportionality assessment. As a consequence, Member States often have difficulties assessing the proportionality of new requirements for services. A preventive system as part of an improved notification system could therefore significantly improve the identification of possible alternatives and less intrusive measures to reach the objectives pursued.

Given the many shortcomings, the Commission will propose legislation to improve the notification procedure under the Services Directive. This proposal will extend the successful features of the existing procedure for goods and information society services to other services, including the requirement to notify draft legislation and transparency for stakeholders. As a consequence, a measure that has not been notified should be considered void and a standstill period is to be applied. Due account will also be given to the need to conduct a proper proportionality assessment.

<u>Actions</u>: The Commission will propose a legislative proposal modelled on the successful features of the notification procedure under Directive 98/34/EC to services currently not covered by that Directive and thereby improve the existing notification procedure under the Services Directive. This will allow for more upstream verification of the justification and proportionality of new national regulations restricting the free movement of services.

4.3. Strengthening the Single Market for goods

Goods generate around 75% of intra-EU trade. In 2013, trade in goods between EU Member States was valued at EUR 2.9 billion. Regulatory obstacles have been removed for over 80% of industrial products through the adoption of common rules and, where no such Union rules exist, through the principle of mutual recognition.

In areas where no Union legislation exists, the principle of mutual recognition means that goods that are lawfully marketed in one Member State enjoy the right to free movement and

52 [Add figures]

⁵⁰ Between September 2013 and February 2015, the Commission received 277 notifications from the Member States; 198 of these notifications referred to final legislation and 79 to draft legislation meaning that 71% of the notified requirements were already in force

⁵¹ Directive 98/34/EC laying down a procedure for the provision of infomration in the field of technical standards and regulations ("Transparency Directive")

can be sold in another Member State. However, inadequate application of mutual recognition makes it harder for companies seeking access to markets in other Member States. In addition, the increasing presence on the market of products that are not compliant with EU rules puts regular operators at a disadvantage and endangers consumers.

Despite the high degree of market integration in the area of goods, this leads to lost opportunities for the economy at large. A properly functioning Single Market in goods has been estimated to offer a long term potential for a rise in EU GDP of up to 1.8%⁵³.

The Commission will therefore act to improve the application of mutual recognition and to take action against illegal and non-compliant goods.

The adoption of the **Mutual Recognition Regulation**⁵⁴ in 2008 has been crucial in transferring the burden of proof that products are lawfully marketed elsewhere from economic operators to national authorities.

However, national regulations and practices continue to create barriers. National authorities often require specific proof of lawful marketing or simply refuse access to their national market. Economic operators are often required to produce specific documentation or carry out additional tests for their products. This increases the costs for economic operators or discourages them from expanding to new markets. While these problems occur in many industrial sectors, they are particularly present in the fields of construction, foodstuffs, food supplements and fertilisers. This translates into lost business opportunities, less competition and higher prices for consumers.

The Commission will therefore present an EU-wide Action Plan to raise awareness of the principle of mutual recognition, including specific actions for sectors in which mutual recognition could achieve the greatest increase in EU competitiveness (e.g. construction). It will also revise the Mutual Recognition Regulation to address administrative fragmentation and streamline the documentation required to prove that a product is lawfully marketed in a Member State.

This will be achieved by introducing the possibility for economic operators to issue a self-declaration on the product being lawfully marketed in another Member State. This will give them the right to sell their goods freely in another Member State, unless an official decision is adopted and notified to both the Commission and the relevant economic operator. This will reduce the administrative burden for companies. To support the offering of integrated products and services, synergies with the 'services passport' will be examined.

The Commission will also use the tools of the Transparency Directive⁵⁵ more strategically to promote mutual awareness and trust among Member States.

The increasing number of **illegal and non-compliant products** on the market distorts competition and puts consumers at risk. In the field of radio equipment, for instance, evidence indicates that the rate of fully compliant products ranges between 28% and 56%⁵⁶. Similar percentages of non-compliance are seen for other categories of industrial products.

For consumer products, Member States submitted almost 2,500 notifications on dangerous products through the European Rapid Alert System for dangerous products 'RAPEX' in 2014.

⁵⁶ [source]

⁵³ Ref

⁵⁴ Ref

⁵⁵ Directive (EU) 2015/1535 of 9.9.2015, which has replaced Directive 98/34/EC

This is 3% more than in 2013 and almost 90% of all notifications concerned products which posed a serious risk to consumers.

Many economic operators disregard the rules either through lack of knowledge or intentionally to gain a competitive advantage. The main reason for the increasing levels is that current market surveillance checks fail to deter rogue operators. The responsible market surveillance authorities are often underfunded and constrained by national boundaries, while economic operators are active at European or even global level. In particular with e-commerce, market surveillance authorities face significant problems to trace non-compliant products imported from third countries and identify the responsible entity within their jurisdiction.

The Commission will therefore introduce an initiative aimed to strengthen product compliance by providing the right incentives to economic operators, intensifying compliance checks and promoting closer cross-border cooperation among enforcement authorities, including through cooperation with customs authorities. It will consolidate the existing framework for market surveillance activities; encourage joint actions by market surveillance authorities from several Member States; improve the exchange of information and promote the coordination of market surveillance programmes.

In addition, based on the existing Product Contact Points, the Commission will set up a "first port of call" available for business on EU product legislation. This will help raise awareness and understanding of the applicable legislation. Economic operators will also be offered a system which will allow them to demonstrate product compliance vis-à-vis competent authorities, and potentially also consumers, by digital means (e-compliance). This will facilitate compliance checks by authorities while reducing costs for the economic operators and helping renew consumer confidence.

Actions: The Commission will present an EU-wide Action Plan to increase awareness of mutual recognition and revise the Mutual Recognition Regulation. The Commission will launch a comprehensive set of actions to eliminate non-compliant products from the EU market by strengthening market surveillance and providing the right incentives to economic operators. The Commission will make it easier for companies to prove that their products are lawfully marketed in another Member State through the introduction of a voluntary self-declaration with a corresponding presumption of compliance.

5. CONCLUSION

The Commission set out to create a deeper and fairer Single Market with a strengthened industrial base. To achieve this objective, we need to upgrade our Single Market in line with today's economic realities of increased digitalisation, new business models and increasing links between manufacturing and services. The Single Market Strategy is proposing a concrete and ambitious set of actions to remove economically significant barriers that hold back Europe's jobs, growth and investment agenda. The Commission is counting on the European Parliament and the Council, as well as on all stakeholders, to strongly support this ambitious but urgently needed programme and help make a significant step forward in the interest of citizens and businesses across Europe. Most importantly, it is essential for this programme to be carried by the Member States at national, regional and local level, for there can only be a Single Market with their support and commitment.

The actions envisaged in this Strategy will be launched in 2016 and 2017. By the end of 2017, the Commission will review progress in the implementation of the Strategy and, on the basis

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Roadmap to deliver on the Single Market Strategy

Actions	Timetable
Guidance on how EU law applies to collaborative economy business models	2016
VAT Action Plan	2016
Legislative initiative on insolvency	[date tbc / JUST]
Initiatives to facilitate company creation and cross-border mergers and divisions	[date tbc / JUST]
European Pact for Start-ups	2016
Legislative initiative to prevent discrimination against consumers based on nationality or country of residence	Mid-2016
Guidance on reform needs for Member States in regulation of professions	2016
Analytical framework for Member States to use when reviewing the existing or proposing additional regulation of professions	2016
Action to address targeted regulatory barriers in key business services and construction	2017
Legislative initiative to introduce a "services passport" for key sectors of the economy such as construction and business services	2016
Communication setting out best practices to facilitate retail establishment and reduce operational restrictions	2017
Public procurement: voluntary ex-ante assessment mechanism for large infrastructure projects of European interest	2017
Initiatives for better governance of public procurement through establishment of contract registers, improved data collection and a networking of review bodies	2017-2018
Initiatives to modernise the IP framework, including a review of the EU IP enforcement framework	2016-2017
European Pact on Standardisation	2016
Dedicated guidance on service standards	2016
Data analytics tool for monitoring Single Market legislation	2017

Proposal for market information tools allowing the Commission to collect information from selected markets	2016
Proposal to improve the current notification procedure under the Services Directive	2016
Action Plan to increase awareness of the Mutual Recognition principle	2016
Revision of Mutual Recognition Regulation	2017
Comprehensive set of actions so that only safe and compliant products can be sold in the EU (including a possible legal initiative on strengthening responsible enforcement authorities)	2016-2017