

## The value of time

### The market is not paying for EPS accretion from time-value reversal, for now

In August 2015, the Italian government converted into law the Decree dated 27 June 2015, which incorporated measures aimed at accelerating credit recovery procedures and foreclosures. We find investors in a 'wait-and-see' mood for now, awaiting results that could, however, be a couple of years down the road. This note aims to shed more light on the government's target of shortening of repossessions by three years. We think this target is robust enough to command multiple expansion ahead of the results, expected by 2017/18.

### Two accelerating steps: repossessions and bankruptcy procedures

The NPLs reform is moving away from the principle that a company in financial distress can drag down suppliers by continuing to contract obligations that cannot be met. Dealing promptly with corporate crises can clearly better safeguard the economy as well as boost the value of NPLs so to foster a private/secondary market for this asset. The new framework removes regulatory obstacles to debt restructuring, improves the insolvency procedures, encourages extra-judicial workouts, reduces the legal burden, and accelerates collateral foreclosure by reducing the role of the court and by empowering notaries to set the values and to oversee collateral auctions.

### Measures to prevent bankruptcy and accelerate bankruptcy procedures

Facilitating debt restructuring, increasing the success rate of interventions and speeding up procedures are the key changes being implemented. An agreement can now be struck with 75% of creditors representing 50% of the debt; *concordato preventivo* can be asked by creditors expressing 10% of claims and foresees assets purchase by third parties (including the bank owning the NPLs); sale procedures are being made faster with priority to extrajudicial sales; auctions dates are fixed at the start of the process; assets are liquidated within two years from the bankruptcy declaration; separation between trustee and judicial commissioner, both subject to penalty of withdrawal, is being achieved; and credit losses deductibility completes the picture.

### Measures to accelerate the repossession of collaterals

The new rules - applied to new and old proceedings - foresee: quickened real estate foreclosures (we calculate total admin needs nearly halved to 250 days now); mandatory enforcement for expropriation of assets; single portal for judicial sales; and compulsory (no longer discretionary) use of notaries to carry out collateral sales activities. This should result in streamlined and shortened court proceedings.

### Recent assessments from the Bank of Italy, ABI and Cerved suggest 3 years cut

The value on NPLs stems from the maximum recoverable amount (including collateral), discount rate and recovery time. Shorter recovery on the foreclosures would thus reflect in higher NPLs value feeding through the equity of the banks via lower LLPs. Recent analysis from Bank of Italy, ABI and Cerved suggest the time for repossession and credit recoveries could reduce by 30-40%, i.e. by 2/3 years.

### We see +0.4pp RoTE and +4% EPS for each year cut; 1x P/E point for the popolari

When considering the vintage of NPLs, we estimate €66bn gross NPLs in our coverage to be affected by the reform, i.e. 45% of total. We see €24bn recovery value from the RE collateral backing such stock of NPLs. Based on our discount rate assumptions, this results in €780m delta value of RE collateral, i.e. time value provisions release, for each year of shorter foreclosure. We conclude with +4% EPS in 2018E, or +0.4% RoTE for each year cut. Excluding UCG (relatively lower weight of Italy and lower collateralised NPLs due to vintage), ISP and Credem (better than average asset quality), we jump to +9% average EPS and +0.7% RoTE for the smaller banks. Highest beneficiaries at the top of our ranking are CREVAL, BPER and MPS, due to the high value of RE collateral and to their relatively low profitability. We reiterate our positive stance on the Italian banks and believe the NPLs decree discussed in this note represents the next valuation catalyst for the sector.

Antonio Guglielmi

Equity Analyst

+44 203 0369 570

Antonio.Guglielmi@mediobanca.com

Riccardo Rovere

Equity Analyst

+39 02 8829 604

Riccardo.Rovere@mediobanca.com

Andrea Filtri

Equity Analyst

+44 203 0369 571

Andrea.Filtri@mediobanca.com

### Estimated EPS and RoTE impact from 1 Year Shorter Recovery Time, 2018E

	EPS	ROTE
CVAL	+16%	+1.0%
BPER	+12%	+1.1%
MPS	+10%	+0.8%
BP	+9%	+0.8%
UBI	+8%	+0.6%
BPM	+6%	+0.5%
BPSO	+7%	+0.5%
ISP	+3%	+0.3%
CE	+2%	+0.2%
UCG	+1%	+0.1%
Average	+4%	+0.4%
Avg. ex UCG, ISP & Credem	+9%	+0.7%

Source: Mediobanca Securities

## Measures to accelerate credit recovery

### The market is not paying for the benefit of time-value reversal for now

In August 2015, the Italian government converted into law the Decree dated 27 June 2015 incorporating measures aimed at accelerating the credit recovery procedures (see our *Bad Bank Thoughts* note, dated 22 June 2015). Our recent marketing suggests that investors are hardly willing to pay today for the future EPS accretion stemming from the time-value reversal, thus preferring to await evidence on accelerating foreclosures, which could, however, be a couple of years down the road. Our discussions with investors suggest that this is also the result of the little visibility so far on how the declared government's target of three years shortening of repossessions will be achieved. This note aims to serve such a purpose and to provide more colour on why we believe the NPLs' reform is robust enough to command a multiple expansion ahead of the results expected by 2017/18.

### Shedding light on the NPLs reform: accelerating both repossession and bankruptcy procedures

The NPLs' reform measures are moving away from the principle that a company in financial distress can drag down suppliers by continuing to contract obligations that cannot be met. Dealing promptly with corporate crises can therefore better safeguard the economy as well as boost the value of NPLs, so to foster the development of a private/secondary market for this asset. The new legislative framework addresses some key features including removing regulatory obstacles to debt restructuring, further improving the insolvency framework, encouraging extra-judicial workouts, reducing the legal burden and accelerating collateral foreclosure, and reducing the role of the court by empowering notaries to determine the values and to oversee collateral auctions.

Italy - Breakdown of Non-Performing Loans (Sofferenze) by Segment, June 2015

Segment	% on Total
Public Administration	0%
Financial Institutions	2%
Corporate	71%
Small Business	19%
Households	8%
<b>Total</b>	<b>€196bn</b>

Source: Bank of Italy, Mediobanca Securities analysis

Newly-approved measures can be divided into two areas, i.e. measures to accelerate the bankruptcy proceedings and measures to accelerate the repossession of collaterals.

### Measures to prevent bankruptcy and accelerate bankruptcy procedures

Intervention in this field aims at facilitating temporary debt restructuring, at increasing the success rate of interventions so to prevent bankruptcy, and at speeding-up the bankruptcy procedures.

- ♦ **Debt restructuring** - An agreement can now be struck with 75% of the financial creditors if they represent at least 50% of the debt and after satisfying non-financial creditors. This should prevent some claims from blocking the procedure, which marks a step-change versus before when 25% or less of creditors could block any debt restructuring.
- ♦ **Competition in bankruptcy procedures aimed at continuing/selling the activity** *Concordato preventivo* (composition with creditors) can now be submitted by creditors representing at least 10% of the claims, when the debtor's proposal does not provide for the satisfaction of 40% of unsecured claims.
- ♦ **Competition in bankruptcy procedures** - In addition to the debtor, offers for the purchase of the assets can now be made by third parties (including the bank owning the

NPLs), provided those are comparable and ameliorative, i.e., preventing assets devaluation.

- ◆ **Facilitating access to credit during a corporate crisis** - In accordance with creditors, the court may authorise funding during bankruptcy procedures (*concordato in bianco*) without a professional opinion needed. This should increase the chances of successfully exiting from bankruptcy.
- ◆ **Sale of assets/collaterals** - Sale procedures are made faster, giving priority to extrajudicial sales. Dates of the auctions are fixed at the start of the process. In addition, the liquidation of the assets of the bankrupt firm has to be carried out within two years from the date of the bankruptcy declaration (the scheduled timeframe for the liquidation of the assets has to be presented within 180 days from the date of the bankruptcy declaration). No fulfillment of such obligations results in the withdrawal of the mandate of the judicial commissioner.
- ◆ **Separation between the bankruptcy trustee and the judicial commissioner** - The roles are made incompatible and both must fulfill their duties within a time limit (penalty of withdrawal).
- ◆ **Credit losses deductibility** - Allowing the full deductibility of credit losses in the year in which those are incurred should incentivise banks to sell bad loans. This measure has positive capital implications as it will halt the formation of future DTAs (see our *Bad Bank Thoughts*, dated 22 June 2015).

Overall, we think there is sufficient action to speed up the process, particularly owing to the removal of the so-called holdout problem. To-date dissenting creditors have kept their right to be paid in full so that the objection of a single creditor could delay or block the entire process. Equally, on *concordato* prior to the reform creditors could only approve or reject a debtor's plan without any possibility of influencing the process, whilst now the new rules on composition with creditors should facilitate prompt agreements.

## Measures to accelerate the repossession of collaterals

The main changes to the procedural rules governing the foreclosure of collateral so far seek to simplify and reduce the length of court proceedings. The new rules apply to new proceedings and to those already initiated at the time of the entry into force of the reform.

- ◆ **Information search on assets to be repossessed** - The law introduces the possibility for creditors to seek information from the managers of databases (revenue, pension, car register), with no need for a Ministry of Justice decree.
- ◆ **Use of external professionals** - It is now mandatory for the judge to resort to professional experts (such as notaries, lawyers, accountants) to carry out the activities related to the disposal of the collateral, in order to streamline court proceedings and increase their efficiency. In the previous regime, resorting to experts was discretionary, and there was little recourse to this option, according to the Bank of Italy.
- ◆ **Acceleration of foreclosures of real estate assets** - Creditors cannot take more than:
  - 45 days for filing a request to order the sale (90 days in the previous regime);
  - 60 days for filing, prior to the auction sale, the documentation concerning the foreclosed asset (120 days in the previous regime).
  - The court cannot take more than 90 days for conducting the hearing of creditors and other interested parties in view of the auction (120 days in the previous regime).

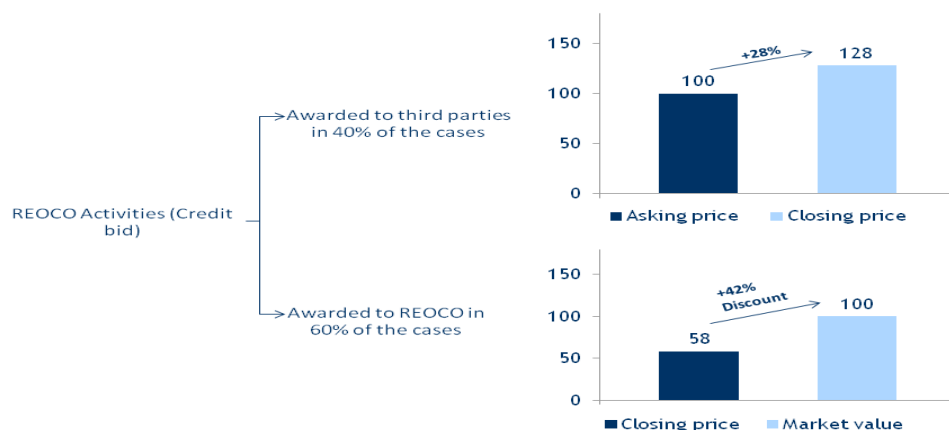
- The cadastral information has to be filed within 60 days versus the previous 120 days. In addition, the market value replaces the value indicated by multiplying the cadastral value by a coefficient.
- Finally, the legislation foresees an acceleration of the time for the oath of the consultant estimator and of the submission of tenders.
- ♦ **Expropriation of assets subject to restrictions** - The law introduces enhanced protection for creditors in cases where assets are placed under a seizure order through the simplified revocation procedure. The institution introduced by the decree enables creditors – where they consider their interests to have been prejudiced by a restriction on usage of any kind – to initiate mandatory enforcement procedures regardless of whether a ruling has been obtained declaring the transfer to be ineffective (the revocation procedure).
- ♦ **Judicial sales publicised through the web** - A single portal will allow all interested parties to acquire information related to judicial sales, avoiding the fragmentation related to the publication of notices of sale for each court.

## REOCO - Real Estate Owned Company

We believe the new framework is tackling the right issues. The multiple auctions for real estate collaterals, for instance, were a feature of the previous regime. It typically took a third or a fourth auction to assign the collateral with significant delays in the process. In particular, a bid could be accepted at the first auction only if 20% higher than a reference price set by the court. Creditors can now rather offer a price equal to that of the last unsuccessful auction. Moreover, it is now possible for the winning bidder to pay the price in monthly instalments whereas before a lump sum payment for the entire amount was required. REOCO (Real estate owned company) can thus now place bids whenever the value of a real estate asset falls below a certain threshold, so to help support prices and pushing third parties to participate to the auctions.

- ♦ As shown below, according to Cerved, in 40% of the cases this process leads to the asset being awarded to third parties at prices 28% higher than the asking price.
- ♦ In the remaining 60% of the cases, REOCO wins the auction at a price 40% lower than market value, which in turn allows to sell the property in the market and extract value from the NPL.

## REOCO Activities



Source: Mediobanca Securities, CERVED

## Credit recovery could be accelerated by 2/3 yrs

The reform is tackling the main issues . . .

Overall, the reform aims at improving the legal framework for early intervention in cases of financial distress, promoting early action in case of crisis, making restructuring more likely and possibly preventing insolvency and the start of the bankruptcy legal process. It should also better provide protection to creditors in case of borrowers' difficulties as foreclosure procedures are expected to become more rapid, with forced sales improved by extra-judicial and more market-oriented mechanisms. In addition, we see the protection for creditors in cases where assets are placed under seizure order through the simplified revocation procedure as particularly relevant.

. . . even though some doubts remain on the courts' role remaining central to the process

Admittedly at this current early stage, it is not possible to quantify precisely the practical effects of the newly-introduced legislative changes. Despite the fact that new law tries to reduce the use of judicial procedures, courts will indeed continue to play an important role, and we understand the market's uncertainty on the courts being able to speed up the procedures as foreseen by the new legislation.

**Recent assessments from the Bank of Italy, ABI and Cerved suggest 3 years cut to be plausible**

A preliminary assessment was provided over the last two weeks by the Bank of Italy and by the Italian banking Association (ABI) via a survey conducted in collaboration with the credit information provider Cerved.

- ♦ According to the Bank of Italy, the average time from declaration of insolvency to the distribution of proceedings normally lasting more than six years could reduce by three years in a favourable scenario and by two years in a less favourable scenario.

### Bank of Italy - Preliminary Assessment of the Benefits of New Bankruptcy Law

	Average Time from Declaration of Insolvency to Distribution of Proceedings	Acceleration in Credit Recovery
Current Regime	> 6 Years	
New Regime - Favorable Scenario	c.3 Years	c. 3 Years
New Regime - Less Favorable Scenario	c.4/5 Years	c. 2 Years

Source: Bank of Italy (The changes of the Italian insolvency and foreclosure regulation adopted in 2015, November 2015)

- ♦ According to the survey conducted by ABI-Cerved with a number of banks and investors, the bankruptcy procedures could be reduced by c.30%. As the average length of time of the overall bankruptcy procedure is about seven years, reducing it by c.30% would mean anticipating the recovery of the credit to 4/5 years.

### Cerved / ABI Survey - Preliminary Assessment of the Benefits of New Bankruptcy Law

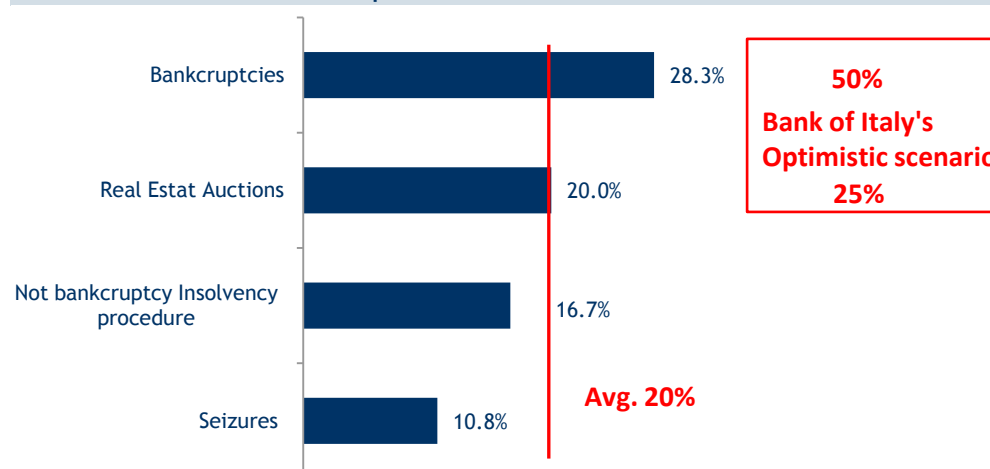
	Reduction in Procedural Time
Repossession of Collaterals	-11%
Debt Restructuring	-17%
Real Estate Auctions	-20%
Bankruptcy	-28%

Source: Cerved (Rapporto PMI 2015)

### Bank of Italy versus Cerved shows upside

There is still not a clear view on how timing will be reduced. As shown below, Cerved's scenario suggests an average 25% cut in the timeline of different procedures. This is broadly in line with the Bank of Italy expectations, although a blue-sky scenario from the BoI could lead to a 50% time cut.

## Timeline reduction foreseen on procedures



Source: Mediobanca Securities, CERVED vs Bank of Italy

## Foreclosure - Insolvency procedures and timeline for non-performing credit extinctions

The volume of non-performing credit that exits the banks' balance sheets is highly dependent on the foreclosure and insolvency procedures, and thus on how quickly the banks can recover the credit. A large part of the NPLs stock is highly dependent on foreclosure procedures. According to Cerved, €119bn belong to companies with loans above €500k, thus above the bankruptcy law threshold. As such, based on Cerved's estimates, the timeline of real estate foreclosures' weight on the overall timeline of credit recovery for €51bn whereas chattel foreclosures for €11bn and seizure of 'V stipendio', fifth of salary €12bn.

## Foreclosure - Insolvency procedures and bad debt extinction timeline

	Duration (years)
<b>Insolvency Proceedings</b>	
Lag between credit become non-performing and insolvency procedure	1.0
Average duration of bankruptcies	7.8
Lag between bankruptcy case is closed and extinction of non-performing credit from bank's balance sheet	0.5
<b>Real Estate Foreclosures</b>	
Administrative time required for the auction to start	2.9
Auction average duration	2.1
Timeline to cash-in post repossession	1.0
<b>Chattel Foreclosures</b>	
Foreclosure procedure	2.0
Timeline to cash in post repossession	2.0
<b>Seizure of 'V Stipendio' fifth of salary</b>	
Foreclosure procedure	2.0
Timeline credit recovery	4.2

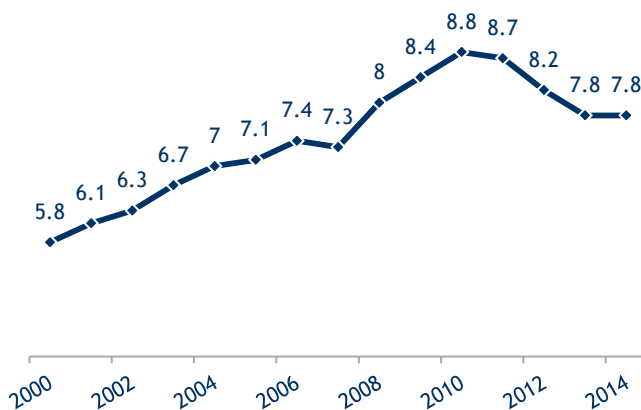
Source: Mediobanca Securities, CERVED estimates

## Average duration of bankruptcy procedures stands at 7.8 years . . .

The peak in the length of bankruptcy procedures was reached in 2010 at 8.8 years. As shown above and in the lhs chart below, now it is running at 7.8 years. However, we must flag a tail of few cases taking up to 15 years. In general, data suggest (rhs chart below) that 25% of the procedures are closed within 2.5 years, 50% within 5.5 years and 75% within 12 years. So the remaining 25% cases take more than 12 years.

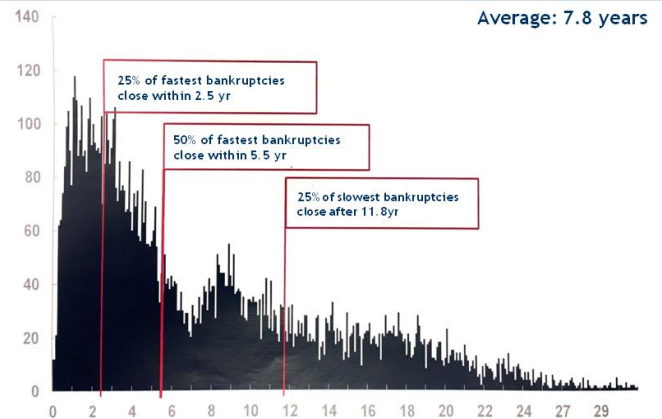


Average duration of bankruptcy procedures - Years



Source: Mediobanca Securities estimates on Cerved data

Distribution of bankruptcies by duration (number of cases, bankruptcies closed in 2014)



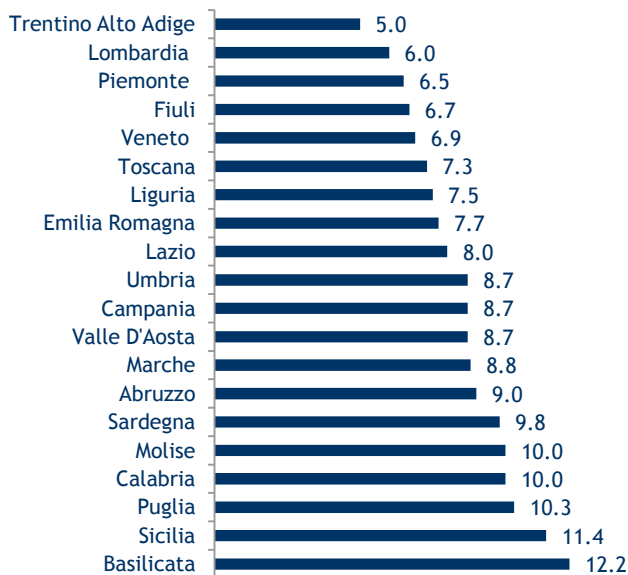
Source: Mediobanca Securities estimates on Cerved data

## ... depending on geography

The above dispersion of length for bankruptcy procedures is mainly a function of the different speeds among provinces:

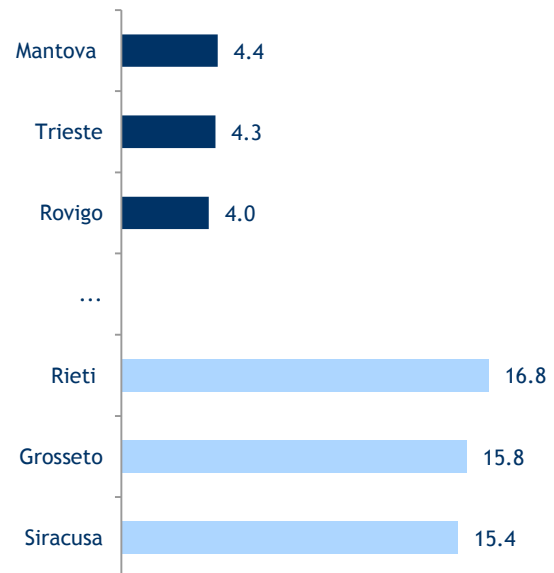
- ♦ In 25% of the provinces it takes 6.4 years;
- ♦ In 50% of the provinces it takes 7.6 years;
- ♦ In 25% of the provinces it takes more than 10 years;
- ♦ Outliers are the province of Rovigo with 4 years and Rieti at the other end with 16.8 years.

Average duration of bankruptcy procedures, by region - Years (2014)



Source: Mediobanca Securities estimates on Cerved data

Duration of closed bankruptcy procedures by province. years; longest and shortest - 2014



Source: Mediobanca Securities estimates on Cerved data

## The decree to rescue four local banks

The new decree confirms the government commitment to fixing the banking sector . . .

The Italian Government approved over the weekend a decree to rescue four local banks on the brink of bankruptcy (Cassa Risparmio di Ferrara, Banca Marche, Banca Popolare Etruria e Lazio, Cassa Risparmio di Chieti). The intervention entails that the National Resolution Fund will fund €3.6bn for the rescue of the above mentioned banks: €1.7bn to cover the losses, €1.8bn for the

recapitalization and €0.14bn for the creation of bad banks to spin-off the non-performing exposures. According to press, UCG, ISP and UBI will provide the credit lines to the fund, but the entire Italian banking system will contribute to the Fund. So far, only ISP disclosed the P&L impact due to the extraordinary contribution to the fund, i.e. €380m pre tax corresponding to c.4x the contribution due in 2015.

... and could cost one off 11% of EPS and 8bps of CET1

We estimate the impact on EPS and on CET1 ratio of the additional contribution to the Single Resolution Fund (SRF) on the back of the press release issued by ISP.

- ♦ We multiply by four the 2015 contribution when reported (UBI, BP, BPER, MPS, CREDEM).
- ♦ At UCG, we estimate €80m provisions in 9M2015, i.e. 50% of the contribution to the SRF (€160m pertaining to Italy, Germany and Austria). We allocate 50% of the SFR provisions to Italy, as the direct funding in Italy accounts for c.50% of the direct funding in the three countries.
- ♦ As BPM and CREVAL disclose only the total amount, we apply a percentage representing the weight of the SFR on the total contribution to SFR and to the Deposit Guarantee Scheme (DGS) at domestic peers.
- ♦ As BPSO did not publish the amount of its contribution to the SRF, we estimate it in the region of €9m, equal to 3bps of customer deposits (the average of the banks that disclosed the amount allocated to the SRF).

We estimate the impact on 2015E EPS would hover over 10% on average, while the hit on CET1 ratio would be in the region of 10bps on average, quite uniform across banks. The burden of the additional contribution to the SRF should represent - on average - 24% of DPS, accounting for 85% of dividends at UBI, 65% at BPER and 60% at BPSO. In our view, the hit on capital could be balanced by the capital gain from the disposal of ICBPI at UBI, BP, BPER, BPM, and CREVAL.

## Italian Banks - Estimated or Reported contribution to Single Resolution Fund SRF, 2015E

€m	ISP	UCG	UBI	BP	MPS	BPER	BPM	BPSO	CREVAL	CREDEM	Avg.(ex BPSO)
Single Resolution Fund (SRF)	95	80	23	23	40	11	8	8	4	5	288
Deposit Guarantee Scheme	43		11	12	15	9	4		2	5	
Total	138		34	35	55	19	12		6	10	
SRF as % of the Total	69%		67%	66%	73%	55%				53%	64%
SRF as % of Deposits	0.04%	0.02%	0.04%	0.04%	0.04%	0.03%	0.03%	0.03%	0.02%	0.03%	0.03%

Source: Company data, Mediobanca Securities estimates

## Italian Banks - Estimated Impact on CET1, DPS and EPS from Additional Contribution to the SRF, 2015E

€m	ISP	UCG	UBI	BP	MPS	BPER	BPM	POPISO	CREVAL	CREDEM	Total
Estimated Add. Contribution - Pre tax	380	320	91	92	160	42	32	31	16	20	1,185
Estimated Add. Contribution - Post Tax	255	214	61	62	107	28	21	21	11	14	794
As Percent of RWA - 2015E	0.09%	0.05%	0.11%	0.13%	0.14%	0.07%	0.06%	0.09%	0.07%	0.08%	0.08%
As Percent of DPS - 2015E	11%	29%	85%	0%	0%	65%	22%	60%	0%	23%	24%
As Percent of EPS - 2015E	8%	9%	27%	18%	165%	23%	9%	13%	17%	7%	11%

Source: Mediobanca Securities estimates

## Disclosed Capital Gain from ICBPI disposal and impact on CET1 ratio

€m	UBI	BP	BPER	BPM	CREVAL
After-Tax Capital Gain (€m)	70	140-160	149-162	64-70	217-247
Impact on CET1 Ratio (bps)	11	65-70	40	19-21	165-183

Source: Company data, Mediobanca Securities



## Each year of shortening is worth +4% EPS

**NPL value driven by maximum recoverable amount (collateral), discount rate and recovery time**

A loan is accounted for in the banks' balance sheets at its presumed realisable value, which equates to the present value of the estimated future cash flows associated with the receivable, discounted at the original effective interest rate for assets recognised at amortised cost (such as loans and receivables). The variables in the estimate of the value of receivables subject to analytical valuation under IAS are therefore the Maximum Recoverable Amount (which incorporates the value of collaterals if any), the Discount Rate and the Recovery Time.

### Recovery rate on a NPL investment

The net present value of a NPL portfolio is therefore dependent upon the cash flows originated for that same portfolio. The value increases as the recovery rate increases. Moreover, the value increases when the share of the stock is liquidated, as it is implied that the length of time for recovery decreases, as the cash flows are distributed in a shorter period of time and decreases when the discount rate increases reducing the present value of the cash flows.

Four main key variables affect the recovery rate: guaranteed vs non-guaranteed, loan size, borrower, and vintage. The 18 clusters grid below best summarises the impact on the recovery value of the previous three variables. We differentiate between guaranteed and not guaranteed, and between credit amount for the three key categories of borrowers: non-financial companies, SMEs and households.

- ♦ Based on most recent Cerved analysis, it can be seen that the recovery rate ranges between 41% and 76% for guaranteed exposures. Smaller tickets in each sub-category benefit from higher recovery rates.
- ♦ The recovery rate for non-guaranteed exposures ranges between 5% and 16%.

### Average recovery rate on a NPL investment

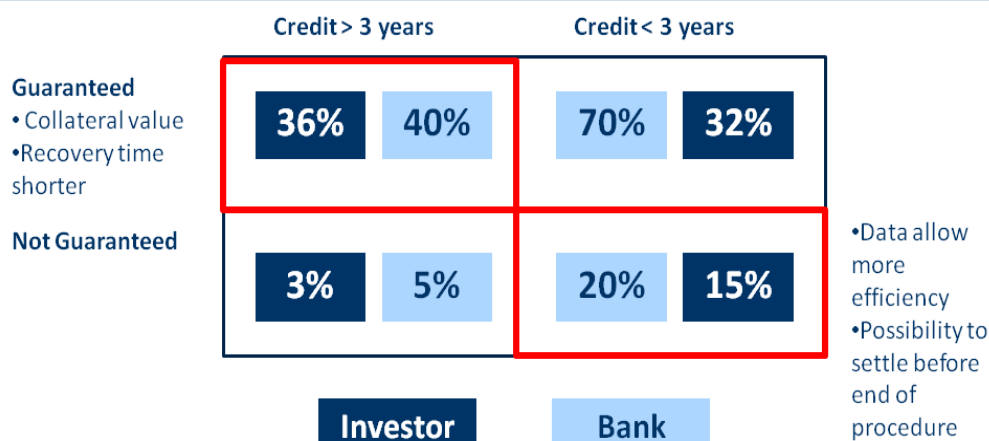
	Credit amount	Guaranteed	Non guaranteed
Non-Financial Companies	<125k	71%	16%
	From 125k to <500k	59%	14%
	>=500k	41%	9%
Small companies (<5 employees)	<125k	67%	14%
	From 125k to <500k	63%	10%
	>=500k	47%	5%
Households	<125k	76%	14%
	From 125k to <500k	72%	10%
	>=500k	54%	5%

Source: Mediobanca Securities, CERVED

### Simulating the value of a €100 portfolio, by procedure, foreclosure and guarantee

One of the most relevant variables for the value of the NPLs is the tenure of the credit, as the older it is the more it is implied that the insolvency procedure or foreclosure is ahead of time. Indeed, the negative discount rate applied by the investor decreases.

## Net present value of €100 of NPLs based on tenure and guarantee



Source: Mediobanca Securities, CERVED

The table below shows the different values of portfolios of different credits and different recovery rates.

## Value of a €100 portfolio, by procedure, foreclosure and guarantee

	Discount rate @ 10%	Discount rate @ 15%
NFC - Real estate foreclosures and guarantee	30.4%	26.8%
NFC - Insolvency procedure and guarantee	23.1%	19.4%
NFC - Insolvency procedure and no guarantee	5.2%	4.4%
NFC - Chattel foreclosures and no guarantee	11.5%	10.5%
Total Non-Financial Companies (NFC)	17.8%	15.3%
SB - Real estate foreclosures and guarantee	41.7%	36.7%
SB - Insolvency procedure and guarantee	26.9%	2.3%
SB - Insolvency procedure and no guarantee	3.0%	2.5%
SB - Chattel foreclosures and no guarantee	9.0%	8.2%
Total Small Businesses (SB)	29.9%	26.5%
H - Real estate foreclosures and guarantee	48.4%	42.6%
H- seizure 'V stipendio', fifth of salary	6.6%	0.1%
Total Households (H)	42.5%	37.4%

Source: Mediobanca Securities, CERVED

## Our model applies to 45% of the stock of NPLs

### Looking at 2018 earnings

In order to gauge the magnitude on the profitability of Italian banks from the improved credit recovery procedures, we look at 2018E earnings, as we believe that any release of time value provisions would be feasible only when the changes in legislation will prove successful in practice. We assume two-to-three years as a reasonable test-period, and estimate the portion of the loan loss allowance related to NPLs that could be released if the value of the collateral securing the NPL increases on the back of a reduction in the discount period.

### Taking into account only NPLs . . .

We assume that only the work-out of NPLs (i.e. insolvencies, regardless whether ascertained in a judicial court) would benefit from the shortening of the recovery period. In other words, we assume that loans in temporary financial distress (such as Unlikely-to-Pay Loans) will not be affected by the reform. We regard this as a reasonable but conservative assumption as the reform primarily aims at preventing financial distress from degenerating into insolvency by facilitating debt restructuring and extra-judicial agreements.

## ... and only for the component generated in Italy

We apply our methodology only to NPLs generated in Italy. This means the newly-approved legislation should affect c.75% of UCG's NPLs and c.85%/90% of ISP's ones.

## Vintage matters

The whole stock of NPLs will not benefit from the accelerated credit recovery procedures, as the oldest ones are supposed to have already arrived at the end of the work-out process and should therefore not benefit from the newly-approved procedures. As a result, our base case scenario is for 45% of the NPL stock to benefit from the shortening of the recovery period. Such a level ranges from c.28% at UCG to c.77% at BPSO, depending on the NPLs vintage (the higher the amount of recent NPLs, the higher the ratio).

## Our exercise applies to 25% of gross deteriorated loans, i.e. 45% of gross NPLs ...

As a result of the above, we calculate the stock of NPLs affected by the legislative changes accounting for 100% of the delta stock in Gross NPLs since 2010 (we assume that NPLs dated 2008-2009 are unlikely to be affected, being too old). In general, we conclude the new law could affect c.26% of the stock of Gross Deteriorated Loans, i.e. 45% of the stock of Gross NPLs as at 2014 as shown below.

### Italian Banks - Estimated Stock of NPLs Affected by Legislative Change as % of Deteriorated Loans

	UCG	ISP	MPS	BP	UBI	BPER	BPM	BPSO	CREDEM	CREVAL	AVG
'- as % of Total Det. Loans	17%	30%	30%	26%	29%	38%	39%	34%	33%	31%	26%
'- as % of NPLs	28%	50%	56%	53%	58%	64%	75%	77%	55%	63%	45%

Source: Mediobanca Securities estimates

## ... and only to real estate collateral, i.e. 72% of total collateral value ...

We take into account the value of real estate collateral securing deteriorated loans as reported in the 2014 annual reports. We allocate such value to the stock of NPLs estimated to be affected by the law changes by multiplying such value by the weight of the estimated stock of NPLs affected by the law changes on total deteriorated loans.

### Italian Banks - Value of Collaterals Securing Deteriorated Exposures, 2014

€bn	UCG	ISP	MPS	BP	UBI	BPER	BPM	BPSO	CREDEM	CREVAL	TOTAL
Value of Real Estate Collaterals	49.6	53.1	36.3	20.0	15.2	13.6	7.0	4.9	1.7	6.8	208.2
Value of Securities Collaterals	0.4	0.9	0.5	0.4	0.1	0.1	0.0	0.0	0.0	0.1	2.4
Value of Other Real Collaterals	7.0	1.8	0.4	0.6	0.0	0.2	0.0	0.0	0.0	0.0	10.3
Value of Personal Guarantees	7.0	6.6	21.1	15.8	11.1	1.3	0.4	2.1	0.8	0.4	66.7
<b>Total</b>	<b>64.0</b>	<b>62.4</b>	<b>58.3</b>	<b>36.7</b>	<b>26.4</b>	<b>15.2</b>	<b>7.4</b>	<b>7.1</b>	<b>2.6</b>	<b>7.3</b>	<b>287.5</b>
<b>Real Estate - % of Total</b>	<b>77%</b>	<b>85%</b>	<b>62%</b>	<b>55%</b>	<b>57%</b>	<b>89%</b>	<b>94%</b>	<b>69%</b>	<b>65%</b>	<b>93%</b>	<b>72%</b>
Securities - % of Total	1%	1%	1%	1%	0%	1%	0%	0%	1%	1%	1%
Other Real Guarantees - % of Total	11%	3%	1%	2%	0%	2%	1%	0%	2%	1%	4%
Personal Guarantees - % of Total	11%	11%	36%	43%	42%	8%	5%	30%	32%	6%	23%

Source: Company Data, Mediobanca Securities analysis

## ... discounted for time value and for cost of repossession ...

The fair value of real estate collaterals reported in the annual report does not account for the depletion of the value that the collateral would incur in the lengthy auction process. Thus, we assume the NPL coverage as a proxy to estimate the devaluation of the collateral (i.e. the value that would be lost in the auction and judicial process). We assume this includes the deterioration of the value collateral due to time, physical damage, and the various costs related to the repossession of the collateral itself.

## ... based on coverage ratios ...

We estimate the recovery value of collateral as the value of real estate collateral securing NPLs complementary to the NPL coverage ratio. As an example, we reduce the fair value of real estate collateral at ISP to 37% of the value reported in 2014, given 63% NPL coverage ratio. We capitalise the recovery value of collateral by one year to account for the acceleration in the credit recovery procedures.

## ... and on discount rate

We estimate the discount rate based on:

- ♦ the average rate on customer loans for every year in the period 2012-2017E;
- ♦ the gross NPLs in 2015-2017E, i.e. the annual NPL formation in the 2012-2017E period;
- ♦ and the weights assigned to the average rate of customer loans in each year corresponding to the share of annual NPL formation on the aggregate NPL accumulation in 2012-2017E.

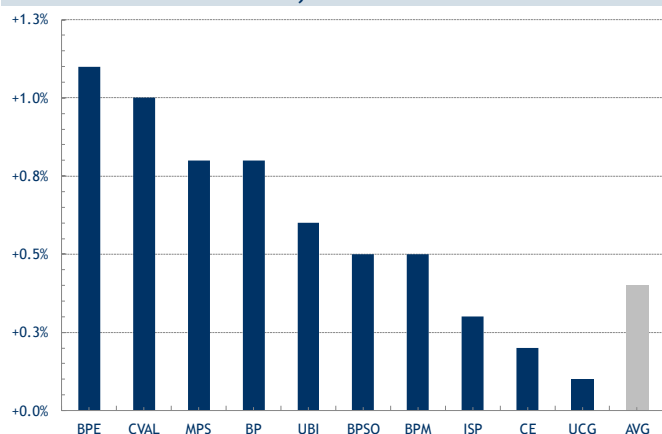
## +4% EPS for each year of shortening - Creval, BPER, MPS double-digit

We estimate the impact of shortening the credit recovery procedure by one year as the difference between the *capitalised recovery value* and the *recovery value* of collaterals in 2014. We assume this amount is a good proxy for the release of provisions related to the time value of collateral.

The impact on 2018E EPS is shown below, after taxing the estimated release of provisions by 33%:

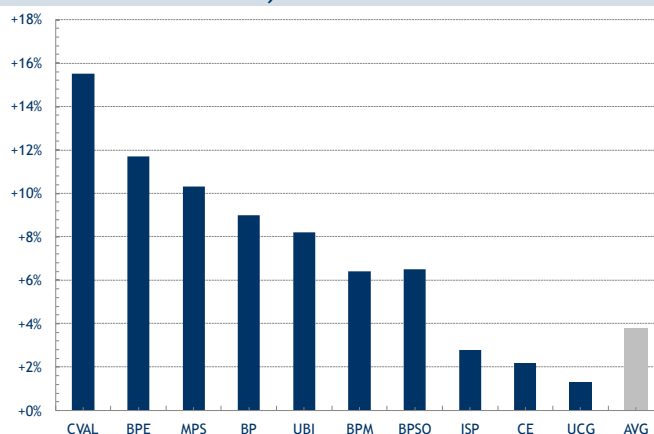
- ♦ The weighted average impact hovers over +4% of 2018E earnings due to the very low impact for UCG (+1% of 2018E EPS) as a result of relatively small amount of real estate collaterals and to c.25% of NPLs stock generated outside of Italy;
- ♦ Aside from UCG, the lowest beneficiaries appear to be ISP and CREDEM, the former due to the relatively lower weight of Italy at the group level, the latter due to better-than-average asset quality;
- ♦ Highest beneficiaries are CREVAL and BPER, due to the high initial value of real estate collateral and relatively low profitability (CREVAL).

Italian Banks - Estimated Rate Uplift From 1Yr Shortening of Foreclosure Procedures, 2018E



Source: Mediobanca Securities estimates

Italian Banks - Estimated EPS Uplift From 1Yr Shortening of Foreclosure Procedures, 2018E



Source: Mediobanca Securities estimates

## Italian Banks - Estimated EPS Impact From 1 Year Shorter Recovery Time, 2018E

€bn (banks ranked by total assets)	UCG	ISP	MPS	BP	UBI	BPER	BPM	BPSO	CREDEM	CREVAL	TOT
<b>STEP 1 - Estimated Amount of NPLs affected by Law Change</b>											
Total Gross Deteriorated Loans (A)	84.4	63.2	45.3	21.7	13.1	11.0	5.9	3.6	1.3	5.1	254.5
Consolidated Gross NPL (B)	52.1	38.2	24.3	10.5	6.6	6.5	3.1	1.6	0.8	2.5	146.3
Consolidated Gross NPL - Italy as % of Total (C)	76%	87%	100%	100%	100%	100%	100%	99%	100%	100%	88%
Consolidated Gross NPL - Italy (D = B * C)	39.6	33.3	24.3	10.5	6.6	6.5	3.1	1.6	0.8	2.5	128.8
Estimated % of Gross NPL Affected by Law Change (E)	37%	57%	56%	53%	58%	64%	75%	78%	55%	63%	45%
Estimated Gross NPL Affected by Law Change (F = E * D)	14.6	19.0	13.7	5.6	3.8	4.2	2.3	1.2	0.4	1.6	66.4
NPL Affected by Law Change as % of Total Gross Det. Loans (G = F / A)	17%	30%	30%	26%	29%	38%	39%	34%	33%	31%	26%
NPL Affected by Law Change as % of Gross NPLs	28%	50%	56%	53%	58%	64%	75%	77%	55%	63%	45%
<b>STEP 2 - Estimated Value of RE Collaterals Securing NPLs Affected by Law Change</b>											
Real Estate Collaterals Fully Securing Deteriorated Loans (H)	47.1	52.5	35.9	19.2	15.1	13.2	6.7	4.9	1.6	6.7	203.0
Real Estate Collaterals Partially Securing Deteriorated Loans (I)	2.5	0.7	0.4	0.9	0.0	0.4	0.3	0.0	0.1	0.0	5.2
Total Real Estate Collaterals Securing Deteriorated Loans (J = H + I)	49.6	53.1	36.3	20.0	15.2	13.6	7.0	4.9	1.7	6.8	208.2
Real Estate Collaterals Allocated to NPLs Affected by Law Change (K = J * G)	8.6	16.0	11.0	5.2	4.4	5.1	2.7	1.7	0.5	2.1	57.3
NPL Write-downs (L)	32.4	24.0	15.9	4.5	2.6	3.7	1.7	1.0	0.5	1.4	87.6
NPL Coverage Ratio (M = L / B)	62%	63%	65%	43%	39%	57%	56%	61%	59%	56%	60%
Recovery Value of RE Collaterals Securing NPLs Affected by Law Changes (N = (K * (1-M)))	3.3	5.9	3.9	3.0	2.7	2.2	1.2	0.6	0.2	0.9	23.9
<b>STEP 3 - Estimated Δ+ Value of RE Collaterals Securing NPLs Affected by Law Change</b>											
Estimated Discount Rate (O)	3.50%	3.40%	3.40%	2.90%	2.80%	3.60%	3.10%	3.40%	2.70%	3.50%	0.00%
Capit. Recovery Value of RE Collaterals Allocated to NPLs Affected by Law Change (P = (N * (1+O)^1))	3.4	6.1	4.0	3.0	2.8	2.3	1.2	0.7	0.2	1.0	24.6
Δ+ Value of RE Collaterals Securing NPLs Affected by Law Change - 1Y Shorter Foreclosure (Q = P - N)	0.12	0.20	0.13	0.09	0.08	0.08	0.04	0.02	0.01	0.03	0.78
<b>STEP 4 - Estimated P&amp;L Impact from Δ+ Value of RE Collaterals Securing NPLs Affected by Law Change</b>											
Δ- Provisions from Δ+ Value of RE Collaterals Securing NPLs Affected by Law Change (R, R = Q)	0.12	0.20	0.13	0.09	0.08	0.08	0.04	0.02	0.01	0.03	0.78
Italy's Corporate Tax Rate (S)	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%	33%
Estimated Post-Tax Impact (T = R * (1 - S))	0.08	0.14	0.09	0.06	0.05	0.06	0.03	0.02	0.01	0.02	0.52
Estimated Adj. Net Profit - 2018E (U)	5.7	4.8	0.83	0.61	0.61	0.47	0.39	0.23	0.23	0.13	14.0
Estimated EPS Impact - 2018E (V = T / U)	+1%	+3%	+10%	+9%	+8%	+12%	+6%	+7%	+2%	+16%	+4%

Source: Mediobanca Securities estimates

## GENERAL DISCLOSURES

This research report is prepared by Mediobanca - Banca di credito finanziario S.p.A. ("Mediobanca S.p.A."), authorized and supervised by Bank of Italy and Consob to provide financial services, and is compliant with the relevant European Directive provisions on investment and ancillary services (MiFID Directive) and with the implementing law.

Unless specified to the contrary, within EU Member States, the report is made available by Mediobanca S.p.A. The distribution of this document by Mediobanca S.p.A. in other jurisdictions may be restricted by law and persons into whose possession this document comes should inform themselves about, and observe, any such restrictions. All reports are disseminated and available to all clients simultaneously through electronic distribution and publication to our internal client websites. The recipient acknowledges that, to the extent permitted by applicable securities laws and regulations, Mediobanca S.p.A. disclaims all liability for providing this research, and accepts no liability whatsoever for any direct, indirect or consequential loss arising from the use of this document or its contents. This research report is provided for information purposes only and does not constitute or should not be construed as a provision of investment advice, an offer to buy or sell, or a solicitation of an offer to buy or sell, any financial instruments. It is not intended to represent the conclusive terms and conditions of any security or transaction, nor to notify you of any possible risks, direct or indirect, in undertaking such a transaction. Not all investment strategies are appropriate at all times, and past performance is not necessarily a guide to future performance. Mediobanca S.p.A. recommends that independent advice should be sought, and that investors should make their own independent decisions as to whether an investment or instrument is proper or appropriate based on their own individual judgment, their risk-tolerance, and after consulting their own investment advisers. Unless you notify Mediobanca S.p.A. otherwise, Mediobanca S.p.A. assumes that you have sufficient knowledge, experience and/or professional advice to undertake your own assessment. This research is intended for use only by those professional clients to whom it is made available by Mediobanca S.p.A. The information contained herein, including any expression of opinion, has been obtained from or is based upon sources believed to be reliable but is not guaranteed as to accuracy or completeness although Mediobanca S.p.A. considers it to be fair and not misleading. Any opinions or estimates expressed herein reflect the judgment of the author(s) as of the date the research was prepared and are subject to change at any time without notice. Unless otherwise stated, the information or opinions presented, or the research or analysis upon which they are based, are updated as necessary and at least annually. Mediobanca S.p.A. may provide hyperlinks to websites of entities mentioned in this document, however the inclusion of a link does not imply that Mediobanca S.p.A. endorses, recommends or approves any material on the linked page or accessible from it. Mediobanca S.p.A. does not accept responsibility whatsoever for any such material, nor for any consequences of its use. Neither Mediobanca S.p.A. nor any of its directors, officers, employees or agents shall have any liability, howsoever arising, for any error, inaccuracy or incompleteness of fact or opinion in this report or lack of care in its preparation or publication.

Our salespeople, traders, and other professionals may provide oral or written market commentary or trading strategies to our clients and our proprietary trading desks that reflect opinions that are contrary to the opinions expressed in this research. Our proprietary trading desks and investing businesses may make investment decisions that are inconsistent with the recommendations or views expressed in this research. The analysts named in this report may have from time to time discussed with our clients, including Mediobanca S.p.A. salespersons and traders, or may discuss in this report, trading strategies that reference catalysts or events that may have a near-term impact on the market price of the equity securities discussed in this report, which impact may be directionally counter to the analysts' published price target expectations for such stocks. Any such trading strategies are distinct from and do not affect the analysts' fundamental equity rating for such stocks, which rating reflects a stock's return potential relative to its coverage group as described herein.

**ADDITIONAL DISCLAIMERS TO U.S. INVESTORS:** This research report is prepared by Mediobanca S.p.A. and distributed in the United States by Mediobanca Securities USA LLC, which is a wholly owned subsidiary of Mediobanca S.p.A., is a member of Finra and is registered with the US Securities and Exchange Commission. 565 Fifth Avenue - New York NY 10017. Mediobanca Securities USA LLC accepts responsibility for the content of this report. Any US person receiving this report and wishing to effect any transaction in any security discussed in this report should contact Mediobanca Securities USA LLC at 001(212) 991-4745. Please refer to the contact page for additional contact information. All transactions by a US person in the securities mentioned in this report must be effected through Mediobanca Securities USA LLC and not through a non-US affiliate. The research analyst(s) named on this report are not registered / qualified as research analysts with Finra. The research analyst(s) are not associated persons of Mediobanca Securities USA LLC and therefore are not subject to NASD rule 2711 and incorporated NYSE rule 472 restrictions on communications with a subject company, public appearances and trading securities held by a research analyst.

**ADDITIONAL DISCLAIMERS TO U.K. INVESTORS:** Mediobanca S.p.A. provides investment services in the UK through a branch established in the UK (as well as directly from its establishment(s) in Italy) pursuant to its passporting rights under applicable EEA Banking and Financial Services Directives and in accordance with applicable Financial Services Authority requirements.

**ADDITIONAL DISCLAIMERS TO U.A.E. INVESTORS:** This research report has not been approved or licensed by the UAE Central Bank, the UAE Securities and Commodities Authority (SCA), the Dubai Financial Services Authority (DFSA) or any other relevant licensing authorities in the UAE, and does not constitute a public offer of securities in the UAE in accordance with the commercial companies law, Federal Law No. 8 of 1984 (as amended), SCA Resolution No.(37) of 2012 or otherwise. This research report is strictly private and confidential and is being issued to sophisticated investors.

## REGULATORY DISCLOSURES

Mediobanca S.p.A. does and seeks to do business with companies covered in its research reports. As a result, investors should be aware that the firm may have a conflict of interest that could affect the objectivity of this report. Mediobanca S.p.A. or its affiliates or its employees may effect transactions in the securities described herein for their own account or for the account of others, may have long or short positions with the issuer thereof, or any of its affiliates, or may perform or seek to perform securities, investment banking or other services for such issuer or its affiliates. The organisational and administrative arrangements established by Mediobanca S.p.A. for the management of conflicts of interest with respect to investment research are consistent with rules, regulations or codes applicable to the securities industry. The compensation of the analyst who prepared this report is determined exclusively by research management and senior

management (not including investment banking). Analyst compensation is not based on investment banking revenues, however, compensation may relate to the revenues of Mediobanca S.p.A. as a whole, of which investment banking, sales and trading are a part.

For a detailed explanation of the policies and principles implemented by Mediobanca S.p.A. to guarantee the integrity and independence of researches prepared by Mediobanca's analysts, please refer to the research policy which can be found at the following link: <http://www.mediobanca.it/static/upload/b5d/b5d01c423f1f84fffea37bd41ccf7d74.pdf>

Unless otherwise stated in the text of the research report, target prices are based on either a discounted cash flow valuation and/or comparison of valuation ratios with companies seen by the analyst as comparable or a combination of the two methods. The result of this fundamental valuation is adjusted to reflect the analyst's views on the likely course of investor sentiment. Whichever valuation method is used there is a significant risk that the target price will not be achieved within the expected timeframe. Risk factors include unforeseen changes in competitive pressures or in the level of demand for the company's products. Such demand variations may result from changes in technology, in the overall level of economic activity or, in some cases, from changes in social values. Valuations may also be affected by changes in taxation, in exchange rates and, in certain industries, in regulations. All prices are market close prices unless differently specified.

Since 1 July 2013, Mediobanca uses a relative rating system, based on the following judgements: Outperform, Neutral, Underperform and Not Rated.

Outperform (O). The stock's total return is expected to exceed the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 6-12 months.
Neutral (N). The stock's total return is expected to be in line with the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 6-12 months.
Underperform (U). The stock's total return is expected to be below the average total return of the analyst's industry (or industry team's) coverage universe, on a risk-adjusted basis, over the next 6-12 months.
Not Rated (NR). Currently the analyst does not have adequate confidence about the stock's total return relative to the average total return of the analyst's industry (or industry team's) coverage, on a risk-adjusted basis, over the next 6-12 months. Alternatively, it is applicable pursuant to Mediobanca policy in circumstances when Mediobanca is acting in any advisory capacity in a strategic transaction involving this company or when the company is the target of a tender offer.

Our recommendation relies upon the expected relative performance of the stock considered versus its benchmark. Such an expected relative performance relies upon a valuation process that is based on the analysis of the company's business model / competitive positioning / financial forecasts. The company's valuation could change in the future as a consequence of a modification of the mentioned items.

Please consider that the above rating system also drives the portfolio selections of the Mediobanca's analysts as follows: long positions can only apply to stocks rated Outperform and Neutral; short positions can only apply to stocks rated Underperform and Neutral; portfolios selection cannot refer to Not Rated stocks; Mediobanca portfolios might follow different time horizons.

Proportion of all recommendations relating to the last quarter			
Outperform	Neutral	Underperform	Not Rated
50.40%	38.01%	9.97%	1.62%

Proportion of issuers to which Mediobanca S.p.A. has supplied material investment banking services relating to the last quarter:			
Outperform	Neutral	Underperform	Not Rated
10.77%	9.26%	7.69%	25.00%

The current stock ratings system has been used since 1 July 2013. Before then, Mediobanca S.p.A. used a different system, based on the following ratings: outperform, neutral, underperform, under review, not rated. For additional details about the old ratings system, please access research reports dated before 1 July 2013 from the restricted part of the "MB Securities" section of the Mediobanca S.p.A. website at [www.mediobanca.com](http://www.mediobanca.com).



## COMPANY SPECIFIC REGULATORY DISCLOSURES

### MARKET MAKER

Mediobanca S.p.A. is currently acting as market maker on equity instruments, or derivatives whose underlying financial instruments are materially represented by equity instruments, issued by the following companies: Banca Pop. Milano, Banco Popolare, BP Emilia Romagna, Credem, Intesa Sanpaolo, UBI Banca, Unicredit.

### MEDIOBANCA SIGNIFICANT FINANCIAL INTERESTS

As of the date of publication of this research report, Mediobanca Securities USA LLC's parent company, Mediobanca S.p.A. beneficially owns 1% or more of any class of common equity securities of the securities of the following companies: Unicredit.

### ISSUER REPRESENTATION ON MEDIOBANCA GOVERNING BODIES

Certain members of the governing bodies of the following companies are also members of the governing bodies of Mediobanca S.p.A. or one or more of the companies belonging to its group: Unicredit.

### ISSUER SIGNIFICANT FINANCIAL INTERESTS ON MEDIOBANCA

The following companies own a "major holding" (as defined in the EU Transparency Directive as implemented in each relevant jurisdiction) in Mediobanca S.p.A.: Unicredit. Please consult the website of the relevant competent authority for details.

### CORPORATE FINANCE SERVICE CONTRACTS

Mediobanca S.p.A. or one or more of the companies belonging to its group are currently providing corporate finance services to the following companies or one or more of the companies belonging to its group: Banco Popolare.

### RATING

The present rating in regard to Banca Monte Paschi Siena has not been changed since 17/06/2015. In the past 12 months, the rating on Banca Monte Paschi Siena has been changed. The previous rating, issued on 20/10/2014, was Not Rated. The present rating in regard to Banca Pop. Milano has not been changed since 21/01/2015. In the past 12 months, the rating on Banca Pop. Milano has been changed. The previous rating, issued on 08/09/2014, was Neutral. The present rating in regard to Banca Popolare di Sondrio has not been changed since 27/04/2015. The present rating in regard to Banco Popolare has not been changed since 08/09/2014. The present rating in regard to BP Emilia Romagna has not been changed since 07/10/2014. The present rating in regard to Credem has not been changed since 05/01/2009. The present rating in regard to Creval has not been changed since 06/06/2012. The present rating in regard to Intesa Sanpaolo has not been changed since 08/09/2014. The present rating in regard to UBI Banca has not been changed since 15/11/2013. The present rating in regard to Unicredit has not been changed since 26/03/2012.

### INITIAL COVERAGE

Banca Monte Paschi Siena initial coverage as of 12/02/2004. Banca Pop. Milano initial coverage as of 05/03/2003. Banca Popolare di Sondrio initial coverage as of 26/04/2015. Banco Popolare initial coverage as of 25/07/2007. BP Emilia Romagna initial coverage as of 06/06/2012. Credem initial coverage as of 21/03/2003. Creval initial coverage as of 18/12/2007. Intesa Sanpaolo initial coverage as of 16/04/2007. UBI Banca initial coverage as of 16/04/2007. Unicredit initial coverage as of 30/06/2003.

### COPYRIGHT NOTICE

No part of the content of any research material may be copied, forwarded or duplicated in any form or by any means without the prior consent of Mediobanca S.p.A., and Mediobanca S.p.A. accepts no liability whatsoever for the actions of third parties in this respect.

### END NOTES

The disclosures contained in research reports produced by Mediobanca S.p.A. shall be governed by and construed in accordance with Italian law.

Additional information is available upon request.



**Mediobanca S.p.A.**  
**Antonio Guglielmi**  
**Head of European Equity Research**  
**+44 203 0369 570**  
**antonio.guglielmi@mediobanca.com**

**ANALYSTS**

**European Banks**

Alain Tchibo	France / IBK	+44 203 0369 573	alain.tchibo@mediobanca.com
Adam Terelak	France / IBK	+44 203 0369 574	adam.terelak@mediobanca.com
Andrea Filtri	Spain / Italy	+44 203 0369 571	andrea.filtri@mediobanca.com
Andres Williams	Spain	+44 203 0369 577	andres.williams@mediobanca.com
Riccardo Rovere	Italy / Scandinavia / CEE / Germany	+39 02 8829 604	riccardo.rovere@mediobanca.com
Robin van den Broek	Benelux	+44 203 0369 672	robin.vandenbroek@mediobanca.com
Vivek Raja	UK	+44 203 0369 623	vivek.raja@mediobanca.com

**European Insurance**

Gianluca Ferrari	Global multi-liners / Italy / Asset Gatherers	+39 02 8829 482	gianluca.ferrari@mediobanca.com
Robin van den Broek	Benelux / UK	+44 203 0369 672	robin.vandenbroek@mediobanca.com
Simonetta Chiriotti	Nordics	+39 02 8829 933	simonetta.chiriotti@mediobanca.com
Vinit Malhotra	Global multi-liners / Reinsurers	+44 203 0369 585	vinit.malhotra@mediobanca.com

**European Utilities & Infrastructures**

Javier Suárez	Italy / Spain	+39 02 8829 036	javier.suarez@mediobanca.com
Jean Farah	France / Germany	+44 203 0369 665	jean.farah@mediobanca.com
Sara Piccinini	Italy / Spain / Portugal	+39 02 8829 295	sara.piccinini@mediobanca.com

**Italian Research**

Alessandro Pozzi	Oil & Oil Related	+44 203 0369 617	alessandro.pozzi@mediobanca.com
Alessandro Tortora	Building Materials / Industrials / Capital Goods	+39 02 8829 673	alessandro.tortora@mediobanca.com
Andrea Filtri	Banks	+44 203 0369 571	andrea.filtri@mediobanca.com
Chiara Rotelli	Branded Goods / Consumers Goods	+39 02 8829 931	chiara.rotelli@mediobanca.com
Fabio Pavan	Media / Telecommunications / Consumer Goods	+39 02 8829 633	fabio.pavan@mediobanca.com
Javier Suárez	Utilities	+39 02 8829 036	javier.suarez@mediobanca.com
Massimo Vecchio	Auto & Auto Components / Industrials / Holdings	+39 02 8829 541	massimo.vecchio@mediobanca.com
Niccolò Storer	Auto & Auto Components / Industrials / Holdings	+39 02 8829 444	niccolo.storer@mediobanca.com
Nicolò Pessina	Consumer Goods / Infrastructure	+39 02 8829 796	nicolo.pessina@mediobanca.com
Riccardo Rovere	Banks	+39 02 8829 604	riccardo.rovere@mediobanca.com
Sara Piccinini	Utilities	+39 02 8829 295	sara.piccinini@mediobanca.com
Simonetta Chiriotti	Real Estate / Industrials	+39 02 8829 933	simonetta.chiriotti@mediobanca.com

**FOR NON US PERSON** receiving this document and wishing to effect transactions in any securities discussed herein, please contact:

**Mediobanca S.p.A.**  
**Carlo Pirri**  
**Head of Equity Sales**  
**+44 203 0369 531**  
**carlo.pirri@mediobanca.com**

**SALES**

Angelo Vietri	+39 02 8829 989	angelo.vietri@mediobanca.com
Christopher Seidenfaden	+44 203 0369 610	christopher.seidenfaden@mediobanca.com
Lorenzo Angeloni	+39 02 8829 507	lorenzo.angeloni@mediobanca.com
Matteo Agrati	+44 203 0369 629	matteo.agrati@mediobanca.com
Timothy Pedroni	+44 203 0369 635	timothy.pedroni@mediobanca.com
Stephane Langlois	+44 203 0369 582	stephane.langlois@mediobanca.com

**European Spec Sales**

Carlo Pirri	Banks	+44 203 0369 531	carlo.pirri@mediobanca.com
Gert-Jaap Kraan	Banks / Insurance	+44 203 0369 510	gert-jaap.kraan@mediobanca.com

**Mediobanca S.p.A.**  
**Cedric Hanisch**  
**Head of Equity Trading and Sales Trading**  
**+44 203 0369 584**

**SALES/TRADERS**

**cedric.hanisch@mediobanca.com**

Alessandro Gobbi	+39 02 8829 263	alessandro.gobbi@mediobanca.com
Andrew Westoby	+44 203 0369 513	andrew.westoby@mediobanca.com
Michael Sherry	+44 203 0369 605	michael.sherry@mediobanca.com
Roberto Riboldi	+39 02 8829 639	roberto.riboldi@mediobanca.com

**FOR US PERSON** receiving this document and wishing to effect transactions in any securities discussed herein, please contact:

**Mediobanca Securities USA LLC**  
**Pierluigi Gastone**  
**Head of Mediobanca Securities USA LLC**  
**+1 212 991 4745**  
**pierluigi.gastone@mediobanca.com**

Massimiliano Pula	+1 646 839 4911	massimiliano.pula@mediobanca.com
Robert Perez	+1 646 839 4910	robert.perez@mediobanca.com